



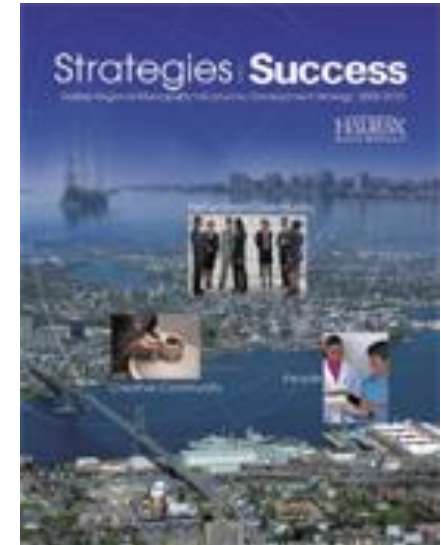
HRM Priorities

Presentation to Caucus Members

Fall 2010

“It’s the Economy, ...”

- Major focus on economy in coming months
 - HRM Economic Strategy 2011-16
 - Economic Governance model
 - Strategic Urban Partnership
- Major objective is to develop lasting government partnership on economic development issues



HRM Economic Strategy

■ 5 Strategic Areas Emerging:

- Talent
- Urban Core
- Business Climate
- Branding and Marketing
- Partnerships and Opportunities

Consultation Findings:

Challenges	Opportunities
Downtown Core	HRM as Hub City
Taxation, Regulation, Entrepreneurship	Motivation for Alignment
Talent Attraction & Retention	High Value Jobs
Alignment, Inertia	Education
Global Focus & Marketing	Quality of Life
Transportation	Stable & Diversified Economy
	Sustainability Leadership

Economic Governance Review



Overall goal is to revisit how we jointly deliver services and have a greater impact on our economy

- Triggers for Review:
 - Proposed new Convention Centre
 - Halifax Regional Council motion
 - Municipal Auditor General review
 - Savoie Report

Invest More, Innovate More, Trade More, Learn More:

**The Way Ahead for
Nova Scotia**

Capital Ideas

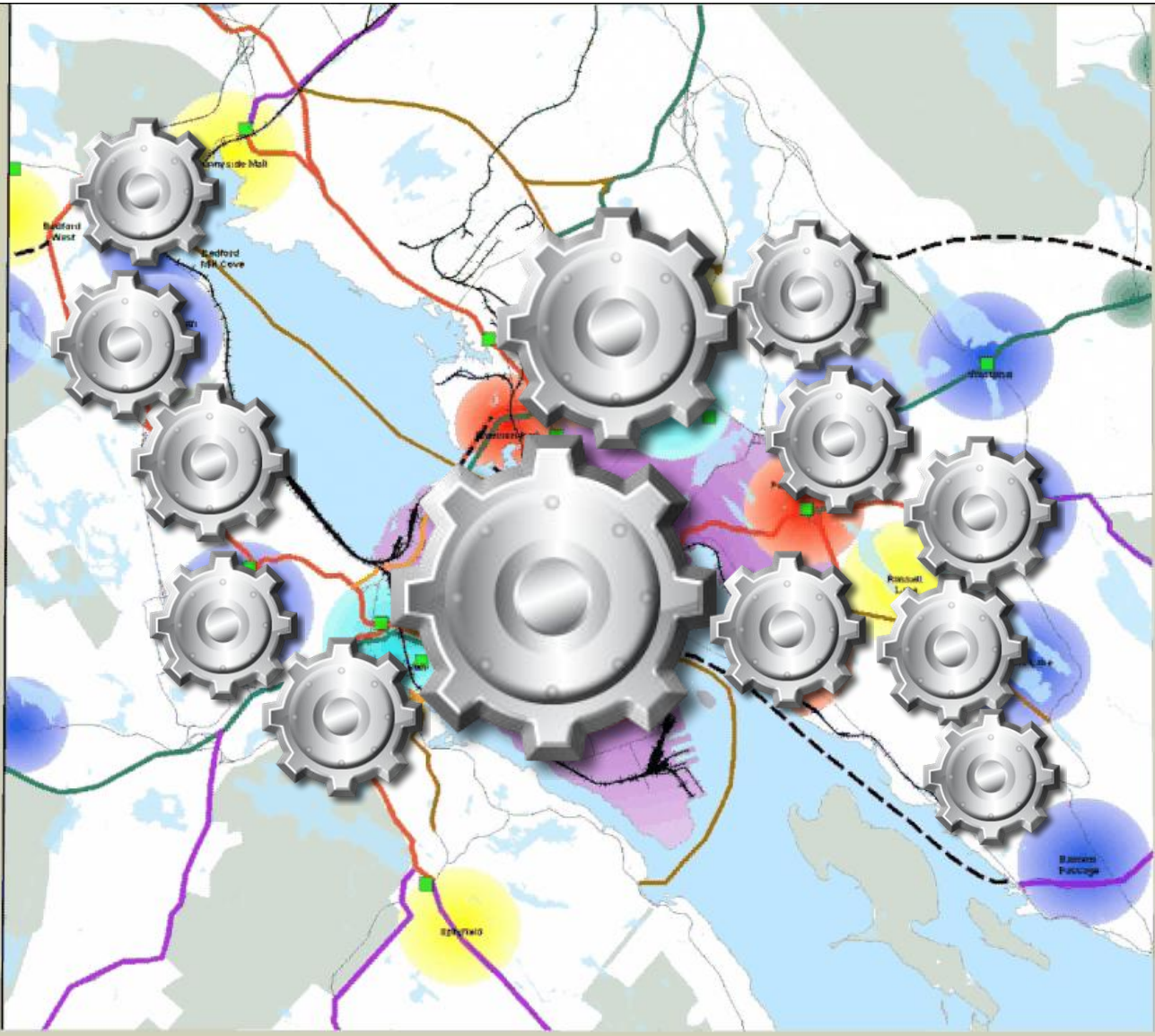
Renewed focus on urban core will achieve greatest economic benefit for entire province

“...the prospects for Nova Scotia are now inextricably linked to the success of its largest urban area”

- Addressing Nova Scotia's Fiscal Challenges, 2009

“Some rural communities point to Halifax to explain their economic woes: They are pointing the finger in the wrong direction.”

-The Way Ahead for Nova Scotia, 2010

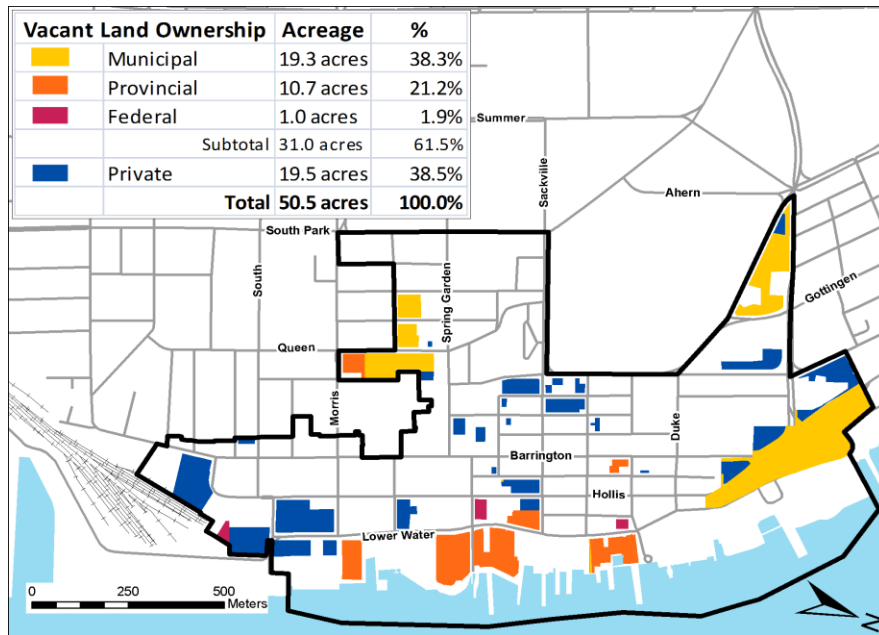


HRM gear model May 10 #6

Strategic Urban Partnership

- Forum for senior decision-makers from the three levels of government, NGOs with stake in the urban core, & urban business and development community
 - Its role will be:
 - To identify and champion strategic urban core investments that capitalize on the synergistic potential of the priorities of its members, and that precipitate private investment.
 - To seek opportunities for cost-sharing for major urban core investment / capital improvement projects.
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What's Next?

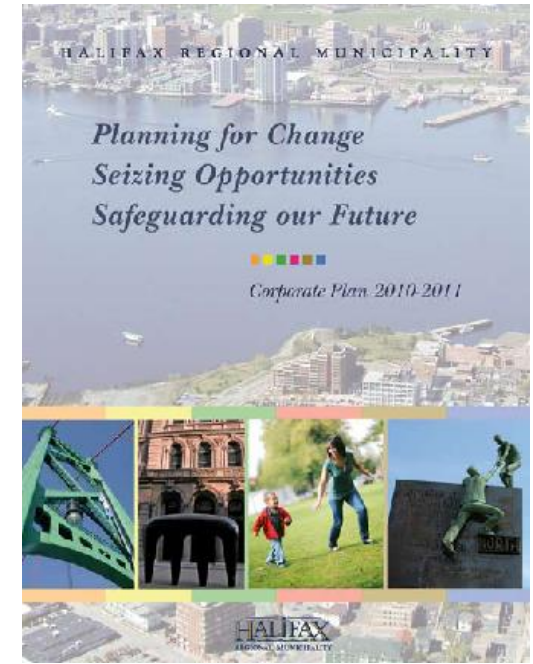


- Develop publicly-owned vacant lands in the urban core

- Invite the “Strategic Urban Partners” to the table to collectively define mandate
- Research, create and implement new financial, legislative and policy tools

HRM Corporate Plan

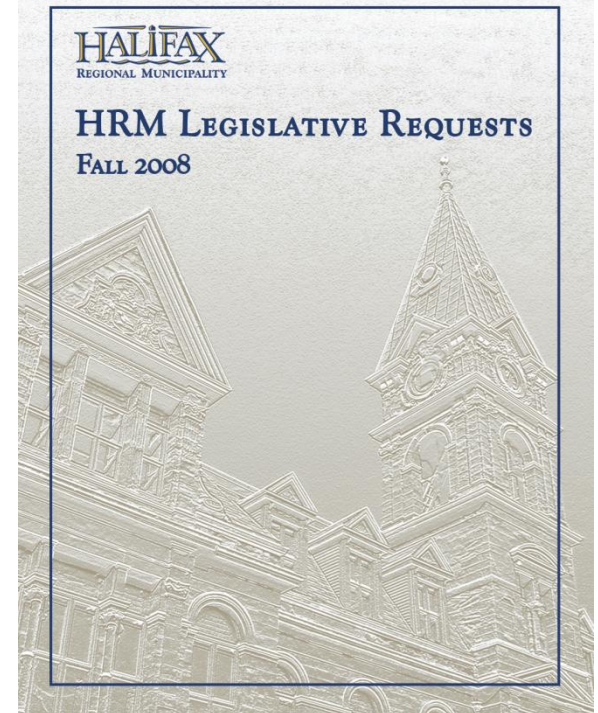
- 6 Outcome Areas
 - Economic Prosperity
 - Safe and Welcoming Community
 - Affordable and Integrated Transportation Networks
 - Diverse Recreation, Leisure, and Cultural Choices
 - Well Planned and Engaged Communities
 - Clean and Healthy Environment



Council Focus Areas embedded in Corporate Plan outcomes – special areas of focus

Legislative Amendments

- New process for handling amendment requests – 10 of HRM's requests passed in spring session
- Amendments of Major Interest
 - Heritage Property Act (Bill 182)
 - Bonus Zoning
 - Community Council Powers
 - Road Signage



Energy

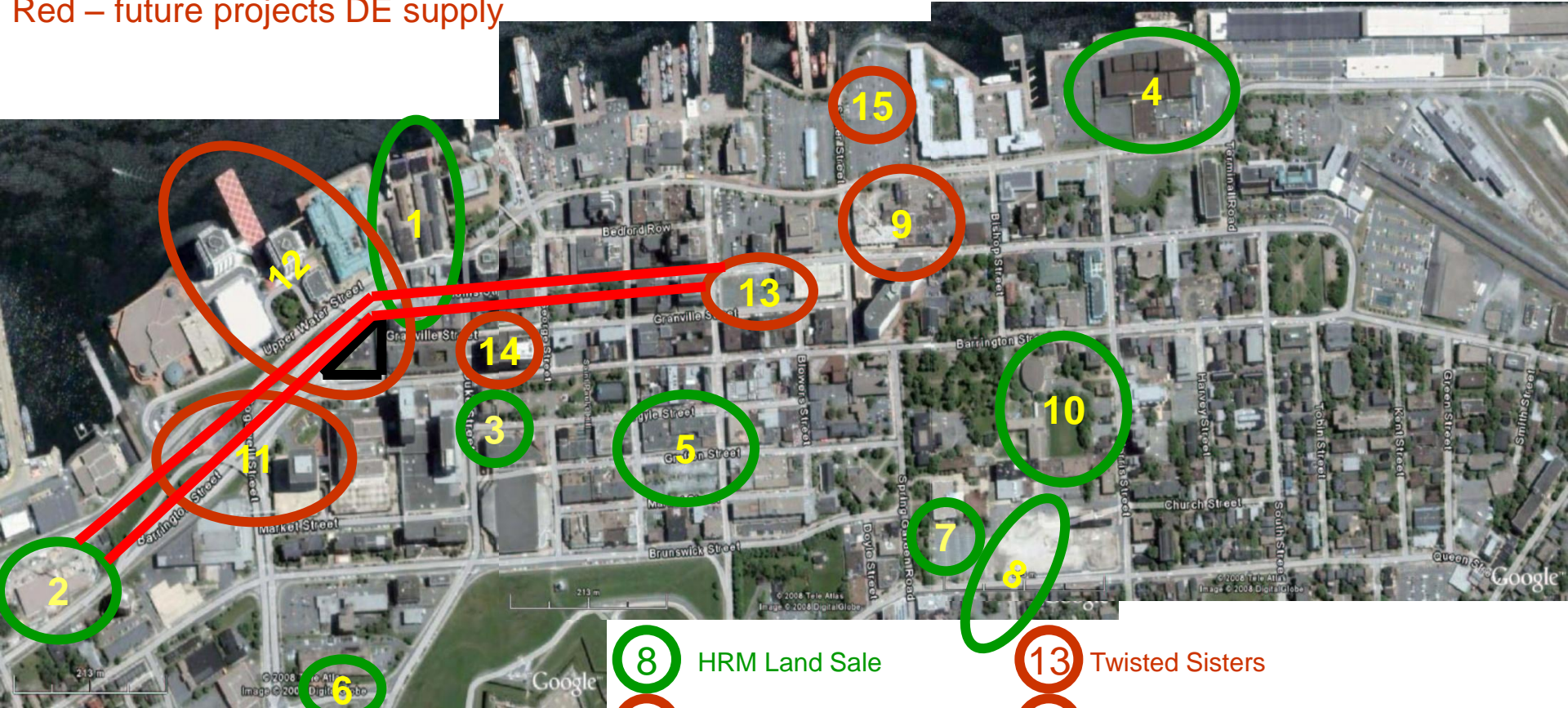
- Quest (Quality Urban Energy Systems of Tomorrow)
- District Energy initiatives – ***map on next slide***

Working towards link between HRM Economic Strategy and EGSPA - Alignment on energy issues will assist us all

District Energy links in downtown Halifax

Green – current project or discussion about DE supply

Red – future projects DE supply



- | | | | |
|----------------------|-----------------------|---|---|
| ① Waterside – Armour | ⑤ New WTCC | ⑧ HRM Land Sale | ⑬ Twisted Sisters |
| ② HFX STP | ⑥ HPD / Cent | ⑨ Halkirk Development | ⑭ Royal Bank / CIBC Buildings Redevelopment |
| ③ City Hall / WTCC | ⑦ New Library And Dal | ⑩ Dalhousie Sexton Campus Redevelopment | ⑮ Waterfront Development |
| ④ NSPI office | | ⑪ Cogswell St Interchange | |
| | | ⑫ Crombie Triangle Development/ Purdy's Cooling | |

Public Transit

- NS has lowest investment in public transit in Canada - **\$3.97 per capita vs Canadian average of \$19.87 per capita**



- Possible funding mechanisms include shared Gas Tax funds, eliminating bridge tolls for transit buses, new Provincial grants

Capital Transportation Authority

- Forum for all transportation stakeholders
- Services would include mass transit, ferries, parking, major road networks and bridges.



Infrastructure

- Stimulus deadline – flexibility needed



- Federal willingness – ask Province for same
- Negative impact on municipalities otherwise



- Support for HRM in federal advocacy efforts

Conclusion

HRM Priorities for 2010-11:

- Economic Partnerships and Alignment
- Legislative Amendments
- Energy
- Transit
- Infrastructure

Questions & Comments
