



INTEGRATED RESOURCE PLAN



PARTNERING CHARTER

Halifax Water Mission Statement: To provide world class services for our customers and our environment.

Integrated Resource Plan Vision: We will create an Integrated Resource Plan (IRP) that provides clear direction for Halifax Water and its rate-payers on the resources required to develop world-class, cost-effective water, wastewater and stormwater infrastructure systems that meet the needs of present and future generations. The IRP will also identify the capital and operating costs required to support the present and future infrastructure systems.



Members of the IRP Chartering Group agree to support the completion of the Integrated Resource Plan through the provision of the following cooperation and support.

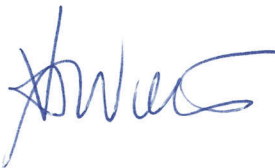
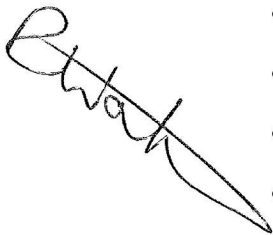
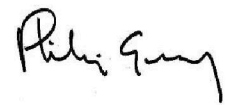
Attitude/Team/Communication

- Clarify and communicate roles and responsibilities of all IRP program participants.
- Communicate with team members effectively and in a timely manner.
- Develop and maintain open and trusting relationships by treating all team members with honesty, respect and fairness.
- Act as a unified team (Halifax Water and its consulting partners) for the delivery of the IRP in consultation with stakeholders and collaboration with the Nova Scotia Utility and Review Board's consulting team.




Quality/Scope/Budget

- Clarify stakeholder interests, issues and values.
- Define, evaluate and communicate IRP program goals, benefits and performance requirements.
- Define goals, principles and approaches for integrating infrastructure system programs.
- Identify and document assumptions needed to plan for key uncertainties (e.g. regulation changes, increasing power costs, climate change, etc.) that may influence the outcome of the plan.
- Consider a comprehensive set of IRP planning-level treatment and transmission/collection system options required to meet system performance requirements over the 30 year planning horizon.
- Identify a preferred alternative based on the least-cost plan that meets the defined performance requirements and is adaptable and robust given the identified uncertainties.
- Identify a recommended implementation and financing schedule for actions required over the next three years (through 2015).
- Identify the recommended longer-term implementation activities and estimated funding needs as currently known through the end of the planning period.
- Foster stakeholder understanding of the relationship between costs and level of service and acceptable risk.

Schedule

- Develop and maintain an integrated project schedule.
- Provide regular and continued communication of project schedule to IRP participants.
- Maintain project team commitments to schedule.
- Monitor and communicate IRP progress throughout the project.
- Present an Integrated Resource Plan by June 28, 2012.