



# AUDITOR GENERAL

Halifax Regional Municipality





## 2017-18 Annual Report and 2018-19 Audit Priorities

INTEGRITY | OBJECTIVITY | COLLABORATION | EXCELLENCE

## About Our Office

- Halifax Regional Municipality Charter establishes Auditor General's role
- Auditor General is appointed by Regional Council
- Audit programs and accounts of municipality and municipal bodies
- Assist Halifax Regional Council in holding itself and administration accountable for the use of public funds
- 2017-18 budget: \$1 million, includes funding for ten full-time-equivalent staff
- Establish annual audit priorities based on our assessment of risks in various program areas
- Current Auditor General, Evangeline Colman-Sadd, began seven-year-term in October 2016

## What's New

<b>Reports Released</b> <ul style="list-style-type: none"> <li>◆ Contract Management</li> <li>◆ Halifax Water – Management of Drinking Water Safety</li> <li>◆ Management of Surplus Buildings and Land</li> </ul>	<b>Audits In Progress</b> <ul style="list-style-type: none"> <li>◆ Development Approvals</li> <li>◆ Procurement</li> <li>◆ Halifax Regional Police – IT Roles</li> </ul>	<b>Available at:</b> <a href="https://www.halifax.ca/city-hall/auditor-general/published-reports">https://www.halifax.ca/city-hall/auditor-general/published-reports</a> 
<b>4 Hires</b> <ul style="list-style-type: none"> <li>◆ Temitope Fawole</li> <li>◆ Patricia Lane</li> <li>◆ Ashley Maxwell</li> <li>◆ Eric O'Connor</li> </ul> <b>Full Staff Complement</b>	<b>Follow up recommendations after 18 months</b> 	<b>Implemented electronic audit files</b> <b>Secure</b> <b>Web-based</b>

## Our Values

### Integrity

We value honesty and accountability, holding ourselves to high professional and ethical standards.

### Objectivity

We are independent from management of the entities we audit and impartial in our assessments.

### Collaboration

We work together to focus on the significant issues and make practical recommendations for improvement.

### Excellence

We develop our knowledge and work to improve our processes.

## MISSION

### Our Mission

To deliver independent audits that strengthen accountability and encourage improved efficiency and effectiveness of programs

## VISION

### Our Vision

A relevant, valued, independent audit office, known for professional excellence

## VALUES

## Strategic Goals

Continue to increase our relevance		
<p>Action taken as a result of our work</p> <ul style="list-style-type: none"> <li>Review and continuously improve our processes, including how we write recommendations</li> <li>Engage Audit and Finance Standing Committee in how it can help increase the number of recommendations implemented</li> <li>Follow up 18 months after an audit has been completed and report results of follow-up annually</li> </ul>	<p>Improve understanding of our work</p> <ul style="list-style-type: none"> <li>Create audit information booklet</li> <li>Engage management</li> <li>Engage Regional Council</li> </ul>	<p>Enhance readability of our audit reports</p> <ul style="list-style-type: none"> <li>Where possible, present information with infographics and charts, instead of long narratives</li> <li>Develop ability to drill into detailed information from summary pages on reports</li> </ul>
Consider opportunities for audit efficiencies		
<p>Expand our use of data analytics</p> <ul style="list-style-type: none"> <li>IDEA</li> <li>Continuous auditing</li> </ul>	<p>Use TeamMate to assist with follow-up work</p>	

## Performance Information

Performance Measures	Target *
% staff hours on audit versus non-audit activities	85%
% recommendations accepted and plan to implement	100%
% recommendations implemented after 18 months	70%
% audits completed on time	100%
% audits planned for year completed	100%

\* We will report our results against these targets in our 2018-19 Annual Report.

## 2018-19 Audit Priorities

Subject	Business Unit
IT Roles and Access (including SAP)	Corporate & Customer Services
Long-term Maintenance – Sidewalks & Roads	Transportation & Public Works
Payroll	Finance & Asset Management
Procurement Cards	Finance & Asset Management
Property Tax	Finance & Asset Management
Transit Fleet	Halifax Transit
Follow-up Review	Various

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