

P.O. Box 1749 Halifax, Nova Scotia B3J 3A5 Canada

Item No. 7
Budget Committee
January 15, 2020

TO: Chair and Members of Budget Committee

(Standing Committee of the Whole on Budget)

Original Signed

SUBMITTED BY:

Evangeline Colman-Sadd, Auditor General

DATE: January 8, 2020

SUBJECT: Proposed 2020/21 Office of the Auditor General Budget Plan

ORIGIN

As per Administrative Order 1 and the Budget and Business Plan consultation schedule presented to Regional Council on June 4, 2019, staff is required to present the draft 2020/21 Business Unit Budget Plans to the Budget Committee for review and discussion prior to consideration by Regional Council.

LEGISLATIVE AUTHORITY

Halifax Charter, section 35 (1) The Chief Administrative Officer shall (b) ensure that an annual budget is prepared and submitted to the Council.

RECOMMENDATION

It is recommended that the Budget Committee direct staff to prepare the Office of the Auditor General 2020/21 Budget Plan, as proposed in the accompanying presentation, and furthermore to prepare Over and Under items for that Plan as directed by Regional Council's Committee of the Whole on Budget.

BACKGROUND

As part of the design of the 2020/21 Budget and Business Plan development process, the Budget Committee is reviewing each business unit's budget, in advance of completing detailed HRM Budget and Business Plan preparation.

At the October 29, 2019 Committee of the Whole meeting, Regional Council considered the 2020/21 Strategic Priorities Plan and at the November 12, 2019 session of Regional Council, confirmed and directed the CAO to proceed to prepare the 2020/21 Budget and Business Plan in support of Council's Priority Outcomes, consistent with the Outcome Plans as presented in Attachment C of the 2017-2021 Multi-year Priority Outcome Update.

DISCUSSION

Staff from the Office of the Auditor General prepared the proposed 2020/21 Budget consistent with the 2020/21 Strategic Priorities Plan approved on November 12, 2019.

Following direction from the Budget Committee, staff will proceed to prepare the detailed Budget and Business Plan for inclusion in the proposed 2020/21 HRM Budget and Business Plan documents to be presented to Regional Council's Committee of the Whole, as per the process and schedule approved on June 4, 2019.

As part of the Budget process, Regional Council will be provided with a list of possible service increases and decreases that will allow them to more fully direct changes to the budget.

FINANCIAL IMPLICATIONS

The recommendations in this report will lead to the development of a proposed 2020/21 Budget. There are no immediate financial implications from this recommendation. The broader financial implications will be discussed and debated as the budget is developed in more detail.

RISK CONSIDERATION

Although there is no immediate risk related to financial decisions, there may be risks associated with individual decisions during the budget debate that could favour short- term results over longer term strategic outcomes. Individual decisions made during budget debate will however, be considered for both short- and long-term impacts to levels of service, asset condition, and cost.

COMMUNITY ENGAGEMENT

An extensive public engagement was undertaken for the 2020/21 Budget over the month of September. This engagement included nine community pop-up events and on-line survey through the Shape Your City community engagement portal. The results of the Shape Your City Budget engagement were provided in an information report presented to Reginal Council on October 29, 2019.

The 2020/21 budget consultation process also seeks to solicit public comment on community priorities. Members of the public are invited to provide feedback following each business unit budget and business plan presentation. Furthermore, members of the public may use the "Budget Allocator" located on the Shape your City Webpage to offer opinions on spending priorities.

ENVIRONMENTAL IMPLICATIONS

None

ALTERNATIVES

The Budget Committee can choose to amend the Budget Plan as proposed in the accompanying presentation through specific motion, and Office of the Auditor General staff to proceed to prepare the Budget Plan for inclusion in the proposed 2020/21 HRM Budget Plan documents.

ATTACHMENTS

Office of the Auditor General 2020/21 Budget Presentation

A copy of this report can be obtained online at halifax.ca or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: David Marr, Audit Manager, Office of the Auditor General, 902.240.2492

Original Signed

Report Approved by: Evangeline Colman-Sadd, Auditor General, 902.490.8407

OFFICE OF THEAUDITOR GENERAL

2020/21 Budget Committee of the Whole on Budget January 15, 2020

OFFICE OF THE AUDITOR GENERAL

Our Values

Integrity

We value honesty and accountability, holding ourselves to high professional and ethical standards.

Objectivity

We are independent from management of the entities we audit and impartial in our assessments.

Collaboration

We work together to focus on the significant issues and make practical recommendations for improvement.

Excellence

We develop our knowledge and work to improve our processes.



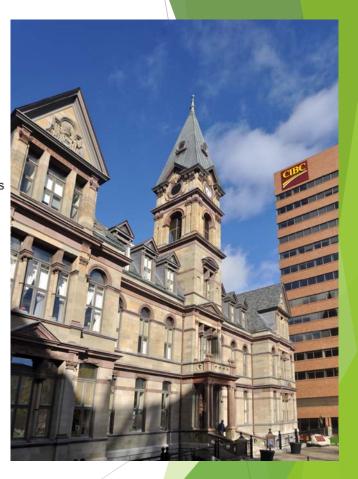
Our Mission

To deliver independent audits that strengthen accountability and encourage improved efficiency and effectiveness of programs



Our Vision

A relevant, valued, independent audit office, known for professional excellence





ABOUT US

OUR ROLE IS ESTABLISHED IN THE HRM CHARTER



ASSIST REGIONAL COUNCIL IN HOLDING ITSELF AND ADMINISTRATION ACCOUNTABLE FOR USE OF PUBLIC FUNDS



2019/20 OAG FORECAST UNDER BUDGET AS REQUIRED BY THE CHARTER WE ESTABLISH ANNUAL AUDIT PRIORITIES BASED ON ASSESSMENT OF RISKS IN VARIOUS PROGRAM AREAS





HURDLES



Staffing - Hiring, Retention



Adjusting for inflation and market conditions.



Ladder Concept -Students vs Experienced Staff

Office of the Auditor General Budget 2020/21

OPERATING BUDGET

OVERVIEW

Summary of Expenditures & Revenue											
		2018/19 2019/20			2019/20		2020/21				
Expenditures		Actual		Budget	F	Projections		Budget	Δ	19/20 Budget	Δ%
Compensation and Benefits	\$	963,070	\$	987,000	\$	882,224	\$	1,032,000	\$	45,000	4.6
Office		28,465		37,500		35,000		37,700	\$	200	0.5
External Services		5,678		8,500		8,500		9,000	\$	500	5.9
Equipment & Communications		63		2,000		600		1,000	\$	(1,000)	(50.0)
Other Goods & Services		31,587		50,700		31,450		47,200	\$	(3,500)	(6.9)
Interdepartmental		15		-		-		-	\$	_	
Total Expenditures		1,028,877		1,085,700		957,774		1,126,900		41,200	3.8
Total Revenues		-		-		-		-		-	
Net Total	\$	1,028,877	\$	1,085,700	\$	957,774	\$	1,126,900	\$	41,200	3.8



OFFICE OF THE AUDITOR GENERAL

OPERATING BUDGET

► STAFF COUNTS

Full Time Equivalent	2019/20 Approved	2020/21 Planned Change (+/-)	2020/21 Planned
Full Time	10.0	(0.4)	9.6
Seasonal, Casual & Term	-	-	-
Total	10.0	(0.4)	9.6



OPERATING BUDGET

SUMMARY OF CHANGES

Budget Change Summary - Office of the Auditor General					
Change Description / Service Impact		Amount			
Approved 2019/20 Budget	\$	1,085,700			
Compensation Changes:					
Salary Adjustments		45,000			
Other Budget Adjustments:					
Computer Software and Licenses		1,000			
Legal Fees		2,500			
Decrease in Contract Services		(2,000)			
Recruitment		1,000			
Decrease in Training and		(3,200)			
Decrease Other Expenses		(3,100)			
Total Proposed Changes	\$	41,200			
Proposed 2020/21 Budget	\$	1,126,900			



