

P.O. Box 1749 Halifax, Nova Scotia B3J 3A5 Canada

Item No. 4 Halifax Regional Council November 10, 2020

Mayor Savage and Members of Halifax Regional Council

SUBMITTED BY:

TO:



Jacques Dubé, Chief Administrative Officer

DATE: October 21, 2020

SUBJECT: 2020 HRCE Supplementary Funding Report

INFORMATION REPORT

<u>ORIGIN</u>

Staff Initiated Report.

LEGISLATIVE AUTHORITY

Supplementary funding of Halifax Regional School Board

80 (1) The Council shall provide to the Halifax Regional Centre for Education at least the amount of additional funding that was provided to the Halifax District School Board in the fiscal year beginning April 1, 1995.

(2) The guaranteed amount payable pursuant to subsection (1) must be recovered by area rate levied on the assessed value of the taxable property and business occupancy assessments.

BACKGROUND

On October 7, 2020 Mayor Mike Savage received a copy of the Halifax Centre for Education's (HRCE) Supplementary Funding Report to Community for 2020. The report was sent directly to all HRCE families on October 1, 2020. A copy of the report and covering letter received by the Mayor's Office is attached to this report for information as Attachment A.

DISCUSSION

All municipalities in Nova Scotia are required by legislation to collect a tax for education and remit the full amount to the Province. Municipalities have no input to where the contribution is spent, nor how the rate is set. Halifax is different from other municipalities in that it provides Supplementary Education funding in addition to the Mandatory Education contribution provided by all municipalities. Both Mandatory Education and Supplementary Education are set up as area tax rates, separate from the general tax rates.

Supplementary Education funding is required under Section 80 of the *Halifax Regional Municipality Charter*. The Charter requires that the Municipality provide a guaranteed amount for supplementary education, although it may reduce the guaranteed amount by 10% of the amount spent in 1995-96. This funding was originally provided by the former cities of Halifax and Dartmouth, ostensibly to provide a higher level of arts and music education. Funds are now raised and spent across the entire Municipality. The funds are apportioned between the Halifax Regional Centre for Education (HRCE) and the Conseil Scolaire Acadien Provincial (CSAP). Since 2007-08 the funding levels have been determined by a Memorandum of Understanding (MOU) between HRM and HRCE. The current version of the MOU is attached to this report as Attachment B.

The approved 2020/21 budget for Supplementary Education (before surplus/deficits and other amounts) is \$14,546,100. Supplementary education is used to fund fine arts programs in the HRCE schools in accordance with the terms of the MOU, which outlines program details. HRM views its relationship with HRCE in the provision of supplementary education as one of purchasing a service, fine arts programing, from HRCE.

FINANCIAL IMPLICATIONS

The full amount of funding for Supplementary Education is contained in HRM's operating budget. There are no financial implications resulting from the material in this report.

COMMUNITY ENGAGEMENT

N/A

ATTACHMENTS

Attachment A - HRCE Supplementary Funding Report to Community for 2020 and Covering Letter received by the Mayor.

Attachment B – HRCE / HRM MOU regarding Supplementary Education.

A copy of this report can be obtained online at <u>halifax.ca</u> or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Paul Johnston / Managing Director of Government Relations and External Affairs / 902.240.2759



902-464-2000 connect@hrce.ca

Office of the Regional Executive Director of Education

October 7, 2020

Mayor Mike Savage Halifax Regional Municipality 1841 Argyle Street P.O. Box 1749 Halifax, NS B3J 3A5 MMA

Dear Mayor Savage:

am excited to provide you with copies of Halifax Regional Centre for Education's (HRCE) <u>Supplementary Funding Report to Community for 2020</u>. For the full multi-media experience, please visit <u>www.hrce.ca/SupFund2020</u>.

As per our Supplementary Funding Agreement, this report was sent directly to all HRCE families on October 1, 2020. A link will also be available on HRCE's website, all school websites and on Twitter (@HRCE_NS). In addition, the report will also be included in my Regional Executive Director's Report for October, which is shared with all HRCE families, staff, School Advisory Councils, municipal and provincial politicians, a number of educational partners and champions of public education here in the Halifax Regional Municipality (HRM).

On behalf of all HRCE students and families, I offer my sincere thanks to members of Halifax Regional Council. Your leadership and continued support of Supplementary Education Funding provides enhanced opportunities, especially in fine arts, to HRCE's more than 50,000 students. Fine arts opportunities deeply impact the development of students as they prepare for their lives beyond school as creative, productive and contributing members of our community.

For daily fine arts inspiration, please check out <u>#ThanksToYouHalifax</u> on Twitter.

With appreciation,

Elwin LeRoux Regional Executive Director

c: Jacques Dubé, HRM Chief Administrative Officer

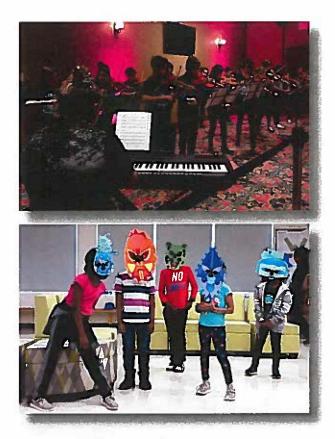
What is Halifax Regional Arts?

Halifax Regional Arts (HRA) is HRCE's supplementary funded fine arts program. Its purpose is to enhance and support fine arts for all students. HRA programming focuses on four disciplines: music, dance, drama and visual arts.

Supplementary funding has a long history dating back prior to the amalgamation of Bedford, Dartmouth, Halifax and Halifax County into HRM in 1996.

In 2018, Dartmouth All-City Music, Halifax All-City Music and the newly-created (and quickly growing) drama/dance/visual arts program merged together and became Halifax Regional Arts. This identity better reflects the variety of programming offered as well as the urban, suburban and rural regions served.

In 2019, HRCE and HRM signed a five-year Supplementary Funding Agreement. Over the course of the next four years, HRA will continue to expand fine arts opportunities with the goal of ensuring equity among all schools and communities,



COVID-19: When the Show Must Go On

When the curtain unexpectedly fell on Nova Scotia schools in March 2020, HRA made sure the show went on for students in the HRCE.

From September to March, HRA teachers provided in-person fine arts supports and enhancements in schools and classrooms. When Public Health closed schools due to COVID-19, HRA teachers quickly found creative ways to provide opportunities to keep students singing, dancing, playing and creating together, while physically apart.

Teachers created virtual lessons, lesson plans, online tutorials and instructional videos, which are all housed on **HRA's Fine Arts Resource Portal**. This incredible resource is available to all HRCE students, families, teachers and community partners. HRA teachers will continue to build on this resource to enhance opportunities and support students both in the classroom and from home.

HALIFAX REGIONAL ARTS

RESOURCE PORTAL



Are you a student, parent or teacher looking for arts enhancement opportunities during the COVID interruption and beyond? Check out this awesome site that Halifax Regional Arts special sts have been working on! #ThanksToYouHalifax

Halifax Regional Arts Resource Portal Eb sites.google.com

This Is My Story

What do you get when you combine your first language, your additional language and a few simple drawings?

For newcomer students at Grosvenor-Wentworth Park Elementary School, you get an opportunity to tell the world your story!

Last January, 13 students who had recently arrived in Canada from five different countries created short films that told the stories of their immigration journeys.

The students, from Grades 3 to 6, were supported in this project by Jacquelyn Buckland, their school's English as an Additional Language (EAL) teacher, along with Fine Arts Specialist, Robin lensen.

The purpose of the project was to demonstrate total student participation, and each student's strengths and lived experience through a visual and multi-lingual approach.

This is a great example of how HRA Fine Arts Specialists support and enhance student learning experiences.











The Impact: #ThanksToYouHalifax

Fine arts opportunities deeply impact the development of students as they prepare for their lives beyond school as creative, productive and contributing members of our community, HRCE has all residents of Halifax Regional Municipality to thank for the support that enhances learning experiences through fine arts.

Follow #ThanksToYouHalifax on Twitter for daily inspiration and to see the impact of HRA fine arts programming on students.

Hfx Regional Arts (Musi.... 2020-08-31 We are stocking up of African percussion to help with program delivery this year. #thankstoyouhalifax @HRCE_NS



HRA Music is amazing! This is Amber's 10th year with @HRCEmusic she started with violin in grade 3 and has been in choir since grade 5.



When our Fine Arts specialist @maryledgerart used to teach 7-9 science we get the most amazing **#STEAM infusions into our classes!** #Refraction holograms for the win!!



Halifax parents... You have no idea how lucky our city is... This is the best arts funding for school aged kids east of Montreal! Thank you



Some very excited students heading to Elf Jr- very lucky to have a free performance #thankstoyouHalifax #gbescommunity



Click to learn more about Halifax Regional Arts



#ThanksToYouHalifax for bringing the holidays' atmosphere in Sunnyside Mali this winter! And thank you to Mrs Adelle Meagher @adellemeagher for bringing out the best in our kids!!

> Good way to end the day #ThanksToYouHalifax **@HRA MusicEast**





Check out this gorgeous gallery of student photography from Ms. Riddell's grade 8 classes @ParkWestHRSB. Exploring the science of light and optics through art! @HRCEFineArts #ThanksToYouHalifax



SE Wilder @cellosew

Gavin and Nate having fun learning violin at @WMESchool @HRCE_NS @HRA_MusicEast@adellemeagher #thankstoyouhalifax







Funding Agreement between HRCE and HRM. This agreement Halifax Regional Arts: supporting and enhancing fine arts supports and enhances all aspects of fine arts programming programming - together apart for the region's more than 50,000 students. Welcome to the 2020-21 school year! While COVID-19 has On behalf of all HRCE students and families, I offer my changed many things it has not changed our commitment to sincere thanks to HRM Council for their leadership and to providing students throughout the Halifax Regional Centre for

our community for the continued support of Supplementary Education (HRCE) with enhanced fine arts opportunities.

Programming may look different than it once did, but our goal is to ensure the shared health of all students, staff and families while still engaging in music, drama, dance and visual arts. HRA is following all Public Health protocols and guidelines as outlined in Nova Scotia's Back to School Plan.

Change also presents opportunity! HRA is working on new and innovative programming for the year ahead that will be available in-person and virtually. Online programs start in October and can be accessed here or at hra.hrce.ca. The site will be continually updated, so please check in often!

We know that fine arts programming deeply enhances the learning experiences for Halifax Regional Municipality's (HRM) youngest citizens. HRA is excited to be able to offer something We are all in this together! to all students.

Paula Danyluk-MacDonald It's important to note that none of these opportunities would Principal, Halifax Regional Arts be possible without the shared Supplementary Education

Report to Community

Education Funding. Each spring, HRCE releases a budget and business plan that outlines how Supplementary Education Funding will be allocated. To see a full list of resource allocations for the 2020-21 school year, click here. Each September, we demonstrate what HRA programming looks like and what it means to HRCE

families in a report like this. Follow #ThanksToYouHalifax on Twitter to see HRA in action, all year round.

In times of uncertainty, people turn to the arts for a source of joy, to provoke thought and to create community. Thank you once again for providing these amazing opportunities for students to experience fine arts - especially now.

Creativity During COVID-19

HRA staff also supported and enhanced fine arts during COVID-19 school closures by:

- Providing online one-on-one lessons for instrumental and choral students
- Offering weekly and/or bi-weekly Google Meets for ensemble students
- Emailing home resources for students and to schools/classroom teachers
- Preparing music therapy packages for Learning Centre teachers to share with students
- Lesson planning with classroom teachers to incorporate fine arts into learning experiences
- Teaching virtual lessons in drama, dance and visual arts to students
- · Facilitating weekly online theatre improvisation classes for secondary students
- · Checking in regularly with students in large groups, small groups or one-on-one

Making Music Together, Apart

Some of the most powerful demonstrations of making music together during COVID-19 closures are the virtual music and choir collaborations. Here are just a few of the many:



You Raise Me Up: Halifax Youth Honour Choir

Twelfth Night was originally envisioned as a live performance in the spring of 2020, featuring secondary students from across HRCE. Despite the COVID-19 pandemic forcing students to stay home, the student actors committed to finishing the project in an online format, rehearsing and recording the play in a series of virtual meets. An audio version of *Twelfth Night* was the end result of countless hours on the part of our students and Fine Arts Specialists under the guidance and direction of Shakespeare by the Sea.

This amazing virtual experience will be used in classrooms. To learn more about the production and to hear Shakespeare come alive in the voices of our students, **click here.**

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In-person rehearsals (above) & online rehearsals (right).



Twelfth Night Act 5 Scene 1









blessed to have an amazing, caring and talented teacher like Mrs B who has started virtual violin lessons! My house is filled with music and joy, thank you Mrs Galaban 💞 #ThankstoyouHatifax

What Does HRA Offer? Something for Every Student!

Fourteen Fine Arts Specialists work in groupings of schools providing drama, dance and visual arts experiences. There are also two Regional Fine Arts Specialists, one with an African Nova Scotian focus and another with a Mi'kmaq/Indigenous focus. Each Regional Specialist brings cultural experiences to students through fine arts.

HRA also offers 54 ensembles, including bands, choirs, improv troupes and theatre groups. These ensembles rehearse after school and in the evenings in 18 different locations. During the 2019-20 school year, students took part in 120 public performances with more than 35,000 audience members from across HRM and beyond!

HRA's string program (the largest east of Montreal) continues to grow! In 2019-20, more than 1900 students took part in the program.

Students and teachers also have the opportunity to work with five expert music clinicians to hone their skills in brass, woodwind, percussion, instrumental ensemble directing, elementary classroom techniques and ORFF instruments.



Students in all grade levels have access to two fine arts labs where they can learn to create ceramic and glass pieces. Due to COVID-19 and public health protocols, students are not able to travel to the labs located at St. Catherine's Elementary and Rocky Lake Junior High at this time. Instead, Fine Arts Specialists from the labs are travelling to schools to provide this opportunity in the classroom. Another glass and ceramics lab is currently under construction at Cole Harbour District High School.

HRA continues to offer Music Therapy programming to students with special needs. Last year, 51 students received enhanced programming from three certified Music Therapists. This program will expand in the year ahead.

To ensure that all have families have access, HRA lends instruments freeof-charge to students. HRA also supports schools in need by funding and/ or lending equipment or resources.

HRA believes in sharing student work with the community that makes HRCE's fine arts enhancements a reality. Whenever possible, HRA provides opportunities for students to show, present and perform their fine arts work publicly. Prior to schools closing in March, concerts and performances took place in schools, churches and universities, at festivals, as well as on television and radio.







SUPPLEMENTARY EDUCATION FUNDING AGREEMENT

THIS AGREEMENT dated the $l_{0}^{i_{1}}$ day of July , 2019 (the "Effective Date").

BETWEEN:

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HALIFAX REGIONAL MUNICIPALITY ("HRM")

And

HALIFAX REGIONAL CENTRE FOR EDUCATION ("HRCE")

(collectively, the "Parties")

WHEREAS section 80 of the Halifax Regional Municipality Charter stipulates that HRM shall provide to HRCE at least the amount of supplementary education funding that was provided to the Halifax and Dartmouth District School Boards in the fiscal year beginning April 1, 1995, subject to the ability of HRM to decrease the guaranteed amount of funding by up to 10 per cent per year or by agreement;

AND WHEREAS the Parties have entered into several agreements regarding supplementary education funding and recognize the continued importance and benefits of supplementary education funding for students throughout HRM;

AND WHEREAS the most recent agreement with respect to supplementary education funding expires March 31, 2019 and the Parties wish to enter into a new Agreement to set out the terms and conditions for continued supplementary education funding for the next 5 years.

NOW THEREFORE IT IS AGREED:

1. SCHEDULES

This Agreement contains the following schedules, each of which shall be deemed to be an integral part of this Agreement:

Schedule "A" — Halifax Regional Arts: A Snapshot of 2018-19

Schedule "B" — Supplementary Fund Usage: A Snapshot of 2018-19

Schedule "C" — Scope of Access: A Snapshot of 2018-19

Schedule "D" — Budget Projection

2. **PURPOSE AND PRINCIPLES**

2.1 This Agreement will provide for, among other items, stable and predictable supplementary funding to HRCE, having regard to school enrolment and other factors, while recognizing the phase out of the guarantee on supplementary funding previously provided pursuant to section 80 of the Halifax Regional Charter, as well as increased measures of accountability for the expenditure of these funds.

2.2 Nothing in this Agreement will be deemed to create a partnership, agency or joint venture relationship between the Parties.

3. OBJECTIVES

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- 3.1 The Funding shall support all aspects of fine arts programming and other enhancements for HRCE students (the "**Program**") in communities throughout the Halifax Regional Municipality and other students as determined to be possible by HRCE. The Fine Arts components of the program are described in **the attached Schedules**.
- 3.2 HRCE shall ensure that the Program aligns with HRM's Strategic Planning Framework, as more fully described in Schedule "**B**"— Supplementary Fund Usage.

4. **FUNDING FROM HRM**

4.1 The supplementary funding provided by HRM (the **"Funding**") shall be shared between HRCE and Conseil Scolaire Acadien Provincial ("**CSAP**"), and shall be provided by HRM in the following annual amounts for the following five (5) fiscal years.

| Fiscal Year | Total Funding | Projected HRCE share of Funding | Projected CSAP share of Funding |
|-------------|---------------|------------------------------------|------------------------------------|
| 2019/20 | \$14,996,100 | \$14,182,400 | \$813,700 |
| 2020/21 | \$14,546,100 | \$13,732,400 | \$813,700 |
| 2021/22 | \$14,096,100 | \$13,282,400 | \$813,700 |
| 2022/23 | \$14,021,400 | \$13,212,000 | \$809,400 |
| 2023/24 | \$14,408,600 | \$13,576,900 | \$831,700 |

- 4.2 The proportionate allocation of Funding to CSAP and HRCE shall be determined in accordance with the Halifax Regional Municipality Charter based on the relative enrollments as between CSAP and HRCE.
- 4.3 HRCE is in no way responsible by way of this agreement or otherwise as to how the CSAP portion of the funds is spent or allocated
- 4.4 The Funding shall represent the complete financial commitment for HRM to HRCE with respect to the Program.
- 4.5 The parties acknowledge that beyond the Term of this Agreement, the amount of supplementary education funding provided by HRM to HRCE shall be at the sole discretion of Halifax Regional Council, subject to a maximum annual reduction of \$1,778,800, which the parties agree represents ten per cent of the 1995-1996 amounts in accordance with section 80 (6) of the *Halifax Regional Municipality Charter*.

5. TERM

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5.1 This Agreement shall commence on April 1st, 2019 and shall continue for a period of five (5) years (the "Term"). The Term of this Agreement may be extended upon written agreement of both Parties.

6. OBLIGATIONS OF HRCE

- (a) Each September of the Term, HRCE shall prepare a brochure (the "**Brochure**") in consultation with HRM that outlines the current year's supplementary fund, including how and where it will be allocated. The Brochure will highlight the partnership between HRCE and HRM in providing the Funding and allocating resources to enhance the learning opportunities of HRM children. The Brochure will be sent home from each school within HRCE.
- (b) As closely as possible, acting reasonably, HRCE shall deliver the Program pursuant to the budget projection provided in Schedule "**D**" Budget Projection.

7. SCOPE OF ACCESS

- 7.1 Students in all HRCE schools shall benefit from the Funding.
- 7.2 HRCE shall provide the scope of the Program outlined in Schedule "C" Scope of Access.

8. **PROGRAM OUTCOMES**

- 8.1 Each year of the Term, the Program shall be evaluated according to the following measurable outcomes:
 - (a) The number of students by grade level and family of schools who have the opportunity to receive enhanced fine arts programming in their classes;
 - (b) The enrollment in optional fine arts programs by grade, age and family of schools;
 - (c) The frequency, range and locations of fine arts performances;
 - (d) The breadth of fine arts programming available across HRM; and
 - (e) The number of students by grade level and family of schools who have the opportunity to receive an identifiable educational enhancement in their school.

9. ANNUAL REPORTING

- 9.1 HRCE shall provide an annual report to HRM of the expenditure of the Funding (the **"Annual Report"**), which shall be provided to HRM within 90 days of the end of the fiscal year **beginning in 2020**.
- 9.2 The Annual Report shall include the following measures:

- (a) a summary of the Program supported by the Funding for the applicable school year;
- (b) a description of the scope of the Program supported by the Funding, as described in Section 8 of this Agreement; and
- (c) a budget update, including allocation for the current year and multi-year projection.

10. JOINT OBLIGATIONS

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- 10.1 The Parties shall abide by the terms of the Service Exchange Agreement.
- 10.2 The Parties shall abide by the terms of all Joint Use Agreements.
- 10.3 HRM shall set the annual tax rates necessary to raise the total amount of the Funding.

11. GENERAL MATTERS

Applicable Law

(a) This Agreement shall be interpreted according to the laws of the Province of Nova Scotia.

Books and Records

(b) HRCE shall keep and maintain complete and accurate books and records and accounts in Halifax, Nova Scotia, with respect to the use of the Funding. HRCE shall also provide to HRM, within a reasonable period of time following receipt of a request for same, such additional information as HRM reasonably requests from time to time.

General

(c) Notice

Any notice, demand, request herein provided or permitted to be given by either party hereto to the other shall be in writing and may be served by personal service, or facsimile, addressed as follows:

To HRCE at:

33 Spectacle Lake Drive
Dartmouth, NS B3B 1X7
Phone: 902 464-2000 x 2312
Fax: 902 464-2420
Attention: Elwin LeRoux, Regional Executive Director

To HRM:

PO Box 1749 Halifax, NS B3J 3A5 Phone: (902) 490-4426 Fax: (902) 490-4044 Attention: **Jacques Dubé, Chief Administrative Officer**

(d) Whole Agreement

The appendices to this Agreement form part of this Agreement as if expressly set out herein. This Agreement constitutes the whole Agreement between the Parties unless modified in writing and signed by the Parties.

(e) **Amendment**

The provision of funding hereby is irrevocable; however, HRM and HRCE reserve the right at anytime and from time to time to amend, in whole or in part, any or all of the provisions of this Agreement by mutual consent.

(f) **Further Assurances**

The parties shall, from time to time, at their own cost and expense, execute or cause to be executed all such further documents and do or cause to be done all things which are necessary to give effect to the provisions of this Agreement.

(g) **Counterparts and Delivery**

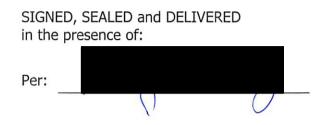
This Agreement may be executed in separate counterparts, each of which when so executed and delivered shall be deemed to be an original and when taken together shall constitute one and the same instrument.

(h) **Survival**

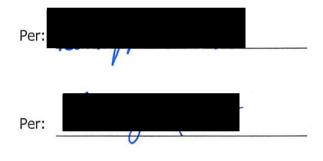
The expiry or earlier termination of this Agreement, will not relieve or be deemed to relieve either party from any duties, obligations or liabilities hereunder that accrued prior to such expiration or termination, or which by their nature are intended to survive the expiration or earlier termination of this Agreement.

[Signature page follows]

IN WITNESS WHEREOF the Parties hereto have signed, sealed and delivered the same on the day and year first above written:



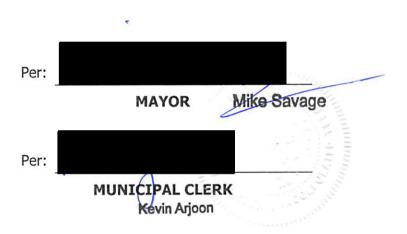
Sealed, Delivered and Attested By the proper signing officers of The Halifax Regional Municipality Duly authorized on that behalf In the presence of:



HALIFAX REGIONAL CENTRE FOR EDUCATION



HALIFAX REGIONAL MUNICIPALITY



Schedule A Halifax Regional Arts: A Snapshot of 2018-2019

What follows is a summary of fine arts programming enhancements supported by the Supplementary Fund in 2018- 2019. This information is provided as an example of how the funds were allocated in that year.

Family of Schools (FOS) Fine Arts Specialists

- FOS Fine Arts Specialists provide a range of drama, dance and visual arts experiences and programs for all students (Grades Primary to 12) in a grouping of schools. Responding to the interests of students, they lead projects to foster a lifelong love of the arts and contribute to making Halifax a vibrant cultural hub.
- To learn more about the work of FOS Fine Arts Specialists and other exciting fine arts programming, watch this short video: <u>https://youtu.be/Cz_kCc1cgFQ</u>

Regional Fine Arts Specialists

- Two Regional Fine Art Specialists are available to all HRCE schools. One has a background in African Nova Scotian culture and the other in Mi'kmaq/Aboriginal cultures.
- Their work with students showcases and celebrates the art and heritage of two important communities while promoting diversity and inclusion in HRM.
- Promoting the Truth and Reconciliation process is an early focus of the Specialists.

Pottery and Fine Arts Labs

- All of HRCE's schools have access to two unique fine arts labs. One, a pottery lab, is located at St. Catherine's Elementary School. The second is a new lab opened at Rocky Lake Junior High (RLJH) this year. The RLJH Fine Arts Lab gives students the opportunity to work with ceramics, glass, textiles and more.
- The labs are staffed by two Regional Fine Arts Specialists.
- Transportation costs for school trips are covered by the HRCE so students from all areas of the HRM to have equal access to this enhancement.
- These unique programs are part of HRCE's strategy to expose students of all ages to a broad range of fine arts experiences. The goal is to ignite individual and collective creativity and encourage young citizens to contribute to our city through the arts.
- To learn more about HRCE's pottery lab, watch this short video <u>https://youtu.be/E7mCQBSRtV8</u>

Regional Music

- The programs known as Halifax and Dartmouth All-City Music, All-City Strings and All-City Choir have been providing music enhancement to HRM students for more than 50 years. (The "All-City" name is being reviewed and will likely be changed as part of the rebranding process begun with the creation of the *Halifax Regional Arts* program.)
- These programs provide HRM students with opportunities to study strings, band, choir, jazz and orchestra in more than 20 choirs and 41 ensembles in communities throughout the HRM. The strings program alone offers group lessons in more than 60 schools.
- In addition to regular HRCE staff, specialists are hired to assist, mentor and support young

musicians through clinics as well as private and group lessons. In 2018-2019, this included a brass specialist, a woodwind specialist, a choral specialist and two band clinicians. Access to these experts is available throughout HRM and contributes to fostering world-class fine arts talent in our city.

- Drawing on all regions in the HRM, these music programs build bridges between the different neighborhoods of the city. They promote public engagement and participation through the many concerts held during the school year. These performances put the dynamic fine arts community in HRM on display and serve as an entry point to the arts for many residents.
- To learn more about one of HRCE's music program, watch this short video: <u>https://youtu.be/UjdDVbP80oQ</u>

Instrument Bank for Music

- An Instrument Bank was created in 2018 to remove barriers to student participation in music programs. It also enhanced resources available to the instrumental music programs. A particular focus of this initiative is students ages 12-15, a demographic where participation rates in music programs often decline.
- The instrument Bank promotes diversity and inclusion among HRM's youngest citizens by ensuring that everyone who wants to participate in enhanced music programs has the opportunity to do so.

Music Therapy

- Music therapy is a program that supports and engages students with emotional, behavioral and learning needs.
- During 2018-2019, music therapy is being piloted in the Citadel, Millwood, Musquodoboit, and Sir John A Macdonald families of schools. Licensed music therapists are working one-on-one and in small groups with 47 students.
- The program increases accessibility to the fine arts for young people with special needs and supports HRM's commitment to create inclusive opportunities for all residents.

School Based Music and Art

- All junior high schools in HRM receive an increased allocation to enhance elective programming in music and art.
- Allowing students in junior high to follow their passion in the visual arts and/or music is critical to cultivating talent and creativity that will contribute to HRM's success in the future.

Special Events, Student Groups and Presentations

- Driven by student interest, fine arts workshops, presentations and regional groups have been scheduled throughout the HRM during 2018-2019. Recent activities for students included: improvisation; drama; break dancing; beatboxing; slam poetry; guitar; ukulele; gospel choir; jazz; and DJ/rap battles.
- These varied enhancements reflect the diversity of our city and create opportunities for young people to explore their artistic passions and contribute to our city in a safe and positive manner.

Facilities, Partnerships, Community Engagement

- Music Centres in both Halifax and Dartmouth are available for use by school music groups and community partners for rehearsals or clinics. Organizations such as *Orff Nova Scotia*, *Kodaly Nova Scotia* and the *Nova Scotia* Band Association use the facilities.
- There are also regional rehearsal spaces at Five Bridges Junior High, Kingswood Elementary, Bedford-Forsyth Education Centres, Rockingstone Heights, Fairview Elementary, Astral Drive Elementary, Nelson Whynder Elementary, Ash Lee Jefferson Elementary, Cavalier Drive Elementary and O'Connell Drive Elementary.

• These expanded facilities offer rural locations to fine arts programs, increase rehearsal space for all musicians in the HRM and significantly decrease travel for families.

Additional Information

- For a short video about the impact of Supplementary Funding and what it means to students, follow this link for HRCE's Holiday Message of Thanks: https://youtu.be/ChhhrF1DtJ0
- For a social media snapshot of the impact of fine arts programming supported by the Supplementary Fund, please look for this hashtag on Twitter: #ThanksToYouHalifax (http://bit.ly/ThanksToYouHalifax)

Schedule B Supplementary Fund Usage: A Snapshot of 2018-2019

What follows is a summary of all enhancements supported by the Supplementary Fund in 2018- 2019. This information is provided as an example of how the funds were allocated in that year.

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| | Supplementary Fund Usage and Impact For 2018-2019 | | | | | | |
|--|--|---|--|--|--|--|--|
| CATEGORY | DESCRIPTION | ІМРАСТ | | | | | |
| Family of Schools Fine Arts Specialists | Fine Arts Specialists provide music, visual arts and drama programs across HRM in response to student interest. | All of the extensive fine arts enhancements (detailed in the previous section) would not be offered in HRM without the support of the Supplementary Fund. | | | | | |
| School Based Junior High Music and Art | All junior high schools in HRM receive an enhanced allocation to support elective programming in music and art. | In the absence of this support, junior high schools would not be able to offer as many electives, including those in music and visual arts. This enhancement maximizes fine arts opportunities for all HRM students in Grades 7-9. | | | | | |
| Fine Arts Program Secretaries | These positions support the fine arts programs. | Program Secretaries provide logistical and administrative support to the fine arts programs attached to the Supplementary Fund. They facilitate, coordinate and handle scheduling and registration for the many families who take advantage of these enhancements. | | | | | |
| Fine Arts Resources | These funds provide supplies and materials for the fine arts programs and labs across HRM. | This portion of the Supplementary Fund is used to eliminate costs associated with most of the fine arts enhancements in the HRM. Without these funds, the programs would not be free for students. | | | | | |
| Additional Teachers | Additional teaching staff are provided across HRM to lower class sizes beyond the provincial classroom cap in select schools and enhance programming options. | This enhancement enables schools in communities that struggle with poverty and other challenges to offer their students dramatically smaller class sizes and other supports not provided elsewhere. This allocation contributes to students overcoming barriers not present in much of the HRM. | | | | | |

| Supplementary Fund Usage and Impact For 2018-2019 | | | | | |
|--|---|---|--|--|--|
| CATEGORY | DESCRIPTION | ІМРАСТ | | | |
| Social Workers | This group of HRCE staff works to meet the emotional, social and family needs of students in crisis in many HRM communities. | These positions, a critical resource for students and families facing poverty and other challenges, are made possible by the Supplementary Fund. | | | |
| Early Childhood Educators | Early Childhood Educators work in primary classrooms in identified <i>priority schools</i> requiring enhanced support. | These early childhood educators work cooperatively under the direction of primary teachers in high needs schools. They help to create an inclusive, play-based learning environment for students who need additional assistance transitioning into the school system. This enhancement for the youngest and most vulnerable of HRM's residents would not exist without the Supplementary Fund. | | | |
| Library Support Specialists | All schools in HRM have the benefit of library support staff. | This enhancement maximizes students access to school libraries. Without the support of the Supplementary Fund, access to this important resource would be considerably reduced. | | | |
| Resource Teachers | These additional teachers provide enhanced learning opportunities for students requiring resource support across all schools in HRM. | This enhancement enables the HRCE to offer more support than the provincial standard to HRM students needing early intervention and academic / behavioral programming. In particular, this enhancement is directed towards schools in communities with poverty and other significant barriers. | | | |
| Educational Program Assistants | These Educational Program Assistants provide support to students with special needs across HRM. | Although the province allocates funding for EPAs, the addition of those provided by the Supplementary Fund allow for a higher standard of support for children with special needs in HRM. | | | |

Aligning Supplementary Fund Usage with HRM Council's 2017-2020 Strategic Plan Framework and Priority Areas

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The table below details how the enhancements supported by Supplementary Fund in 2018-2019 aligned with select HRM's priority areas.

| Economic Develo HRM is a sought a the needs of the o | fter business destination that | at encourages entrepreneurial spirit and is responsive to |
|--|---|---|
| HRM Priority Short Name | HRM Priority Outcome | Enhancements Supported by the Supplementary Fund |
| Attract and Retain Talent | Halifax is a welcoming community where the world's talent can find great opportunities | Enhancements to public school programming, such as free-of-charge arts and music groups, attract and retain those with school-aged children (newcomers, ex-pats, and come-from-aways). When children have the opportunity to experience fine arts programming from a young age, there is less of a need to leave home to find programming to fit their passions when they are older. Fine arts programming in the HRCE helps HRM retain citizens. |
| Rural Economic Development | The economic viability of rural communities is included as an integral aim of the regional economic growth strategies and their implementation | • Enhancements to schools in the many communities of HRM provide opportunities in music and the arts that keep/draw young families to rural areas to live, work and play. |
| Focus on the Regional Centre | Halifax has a vibrant, animated and economically healthy Regional Centre that is a cultural, business and education hub with a growing population | Enhancements to fine arts programs provide deeper opportunities for students to engage, thereby increasing their appetite for arts and culture as they grow into adults. Choirs, bands and ensembles showcase musical talent in public spaces throughout the Regional Centre. These groups provide cultural experiences to residents. |
| Make Halifax a Better Place to Live and Work | Recognize and support heritage, cultural activities and arts to bolster the creative economy and the vitality of the region | Enhancements allow students to develop an appreciation for the fine arts that will carry on throughout their lives. Exposure to fine arts programs helps young people become well-rounded individuals who may go on to be part of the creative economy and contribute to the vitality of the region. |

Healthy, Liveable Communities

HRM is a safe, liveable and sustainable community that encourages public engagement and participation in complete communities.

| HRM Priority Short Name | HRM Priority Outcome | Enhancements Supported by the Supplementary Fund |
|----------------------------|--|---|
| Public Safety | Halifax citizens and visitors are safe where they live, work and play | Enhancements to music and arts programs significantly broaden the range of opportunities for students to participate in healthy, supervised activities outside of school hours. |
| Recreation and Leisure | Halifax citizens have access to facilities and natural assets that enable a range of choices for structured and unstructured leisure and recreation activities | Music, art and drama programs are free of charge and open to all HRCE students. Fine arts programs and events supported by the Supplementary Fund dramatically increase the number of ways HRM children and youth can engage in healthy, supervised activities after school. Music centres are available and used by community fine arts organizations. Free public performances are enjoyed by all citizens. |
| Community Health | Halifax shall be an active partner in supporting community health programs | The fine arts programs supported by the Supplementary Fund allow students to follow their passions and interests, develop new skills and meet like-minded students throughout the HRM. This promotes good health in and engagement among HRM's youngest citizens. Social workers support the emotional, social and family needs of students. They help them overcome obstacles to growing into happy, healthy and contributing residents of the HRM. |

| Social Development HRM's communities have access to social infrastructure that supports all segments of the community. | | | | | | | |
|---|---|--|--|--|--|--|--|
| HRM Priority Short Name | HRM Priority Outcome | Enhancements Supported by the Supplementary Fund | | | | | |
| Social Infrastructure | HRM communities, families, youth and seniors have access to social infrastructure that enables them to participate fully in their community | Arts and music performances are open to all and often take place in senior homes, hospitals, airports and shopping malls. Music centres are available and used by community fine arts organizations. These places provide opportunities for HRM citizens of all ages to come together to share a passion for music and performance. | | | | | |
| Accessible Community | Halifax is a leader in building an accessible community where everyone can participate | Students of all abilities are encouraged to participate in fine arts programming supported by the Supplementary Fund. | | | | | |

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| | fully in life, including persons with disabilities and seniors | During the 2018-2019 school year, a music therapy program provided enhancement for students with special needs. Adaptations to instruments are made as necessary to allow all students to take part. Resource Teachers provide enhanced programming opportunities for students requiring resource support across all schools in HRM. This support increases a school's ability to provide early interventions with small groups and meet the academic and behavioral needs of students. |
|-------------------------|--|---|
| Equity and Inclusion | Halifax is a diverse and inclusive community that supports everybody | Fine arts programs supported by the Supplementary Fund are open to all students in HRM. An instrument bank provides instruments at no cost so every student who wants to participate is able to do so. Regional Fine Arts Specialists with a focus on African Nova Scotian and Mi'kmaq/Aboriginal culture contribute to and celebrate diversity in the HRM. |

Schedule C Scope of Access: A Snapshot of 2018-2019

Students in all areas of the HRM benefit from the Supplementary Fund. The charts below provide a snapshot of the numbers of students with access to and/or participating in programming during 2018-2019.

| By the Numbers: Access to Fine Arts Enhancements In 2018-2019 | | | | | | |
|--|---|--------|---|--|--|--|
| Program Enhancement | Description | Grades | # of Students With Access to Enhancement* | | | |
| Family of Schools Fine Arts Specialists | FOS Arts Specialists provide a range of Drama, Dance and Visual Arts experiences and programs for all students (Grades Primary to 12) in a Family of Schools. In 2018-2019, there are FOS Fine Arts Specialists in following families of schools: Citadel FOS Cole Harbour FOS Dartmouth FOS Halifax West FOS J.L. Ilsley FOS Prince Andrew FOS Sir John A. Macdonald FOS 79 schools in the HRCE have access to this resource. | P-12 | 27,347 | | | |
| Regional Fine Arts Specialists | These two Fine Arts Specialists have backgrounds in and focus on African Nova Scotian and Mi'kmaq/Aboriginal cultures. They work with all schools in the HRCE. | P-12 | 49,439 | | | |
| Fine Arts Labs | The pottery lab at St. Catherine's School and the fine arts lab at Rocky Lake Junior High offer students across HRM opportunities to work with ceramics, glass and textiles. The labs are staffed by two Regional Fine Arts Specialists. | P-12 | 49,439 | | | |
| Junior High Music and Art | All junior high schools in HRM receive an increased allocation to enhance elective fine arts programming. | 7-9 | 10,746 | | | |

* Data is based on enrollment as of September 20, 2018.

| By the Numbers: Music and Drama Participation for 2017-2018 (Final enrollment data not yet available for the 2018-2019 year) | | | | | | | |
|---|--|--------|-----------------------------|--|--|--|--|
| Program Enhancement | Description | Grades | Total Students Involved* | | | | |
| All-City Music** | Students in both Halifax and Dartmouth All-City Music study strings, band, choir, jazz and orchestra. | 6-12 | 3,000 | | | | |
| All-City Strings | The All-City String Program offers group lessons in 60 schools. | 4-6 | 2,100 | | | | |
| All-City Choir | This program hosts 12 Choirs at a variety of grade levels. | 4-12 | 600 | | | | |
| All-City Drama | Drama Clubs were started in 14 junior and senior high schools this year as part of an expanding effort to support the dramatic arts. | 7-12 | 221 | | | | |

Please Note: Not all fine arts activities are detailed in the chart above. Many one-time events like rap battles and hip hop dance sessions were not listed as they are not regularly scheduled occurrences.

*As many students take multiple programs, it is difficult to determine the total number of individual students involved. As such, data in the 'Total Students Involved' column is approximate.

** The "All-City" name is being reviewed and will likely be changed as part of the rebranding process begun with the creation of the *Halifax Regional Arts* program.

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Schedule "D" Budget Projection

The budget projections that follow are a general description of how the HRCE intends to allocate Supplementary Funds over the next five years to provide enhanced programming for its students. The budget provides for expanding fine arts programming in all communities in the HRM. Programs and opportunities may vary in response to factors like student interest and the availability of fine arts and other specialists.

Supplementary Fund Staffing Budget: Projected Plan

SUPPLEMENTARY FUND

| BUDGET SUMMARY | | | | PROJEC | FED PLAN | | |
|--|-----------------------------------|-----------------------------------|---|---|---|---|---|
| | School Year 2018-2019 FTE's | School Year 2019-2020 FTE's | Proposed Change for School Year 2020-2021 FTE's | Proposed Change for School Year 2021-2022 FTE's | Proposed Change for School Year 2022-2023 FTE's | Proposed Change for School Year 2023-2024 FTE's | Proposed School Year 2023-2024 FTE's |
| Music and Arts | | | | | | | |
| School Based Music and Art | 18.30 | 18.30 | 0.00 | 0.00 | 0.00 | 0.00 | 18.30 |
| Family of Schools Fine Arts Specialists | 9.00 | 12.00 | 2.00 | 2.00 | 3.00 | 3.00 | 22.00* |
| Regional Fine Arts Specialists | 4.00** | 4.00 | 1.00 | 1.00 | 2.00 | 0.00 | 8.00 |
| Regional Music | 21.70 | 21.70 | 0.00 | 0.00 | 0.00 | 0.00 | 21.70 |
| Halifax Regional Arts Leadership | 4.00 | 4.00 | 0.00 | 1.00 | 1.00 | 0.00 | 6.00 |
| Halifax Regional Arts Secretaries | 1.60 | 1.60 | 0.00 | 1.00 | 1.00 | 0.00 | 3.60 |
| Sub-total | 58.60 | 61.60 | 3.00 | 5.00 | 7.00 | 3.00 | 79.60 |

Other Enhancements

| Library Support Specialists | 73.70 | 73.70 | 0.00 | 0.00 | 0.00 | 0.00 | 73.70 |
|-----------------------------------|--------|---------------|--------------|---------------|--------------|------|---------------|
| Social Workers | 15.00 | 15.00 | 1.00 | 1.00 | 0.00 | 0.00 | 17.00 |
| Early Childhood Educators | 23.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Additional Teachers | 35.80 | 16.30 | 0.00 | -8.30 | -8.00 | 0.00 | 0.00 |
| Resource Teachers | 9.00 | 6.00 | -3.00 | -3.00 | 0.00 | 0.00 | 0.00 |
| Educational Program Assistants | 21.00 | 14.00 | -7.00 | -7.00 | 0.00 | 0.00 | 0.00 |
| Sub-total | 177.50 | 125.00 | -9.00 | -17.30 | -8.00 | 0.00 | 90.70 |
| Total FTEs | 236.10 | <u>186.60</u> | <u>-6.00</u> | <u>-12.30</u> | <u>-1.00</u> | 3.00 | <u>170.30</u> |

* Over the life of the Agreement, the number of Fine Arts Specialists will increase and programming will be offered in all families of schools in the HRCE.

- ** The 4.00 Regional Fine Arts Specialists include:

 African Nova Scotian Regional Fine Art Specialist
 Mi'kmaq/Aboriginal cultures Regional Fine Art Specialist
 Regional Fine Art Specialists assigned to the Pottery and Fine Arts Labs

Supplementary Fund Staffing Budget: Projected Plan

PROJECTED PLAN

| | School Year 2018-2019 Budget | School Year 2019-2020 Budget | Proposed Fiscal Year 2020-2021 Budget | Proposed Fiscal Year 2021-2022 Budget | Proposed Fiscal Year 2022-2023 Budget | Proposed Fiscal Year 2023-2024 Budget | Proposed School Year 2023-2024 FTE's |
|--|------------------------------------|------------------------------------|--|--|--|--|---|
| Music and Arts | | | | | | | |
| School Based Music and Art | 1,103,100 | 1,379,800 | 1,414,100 | 1,449,700 | 1,478,800 | 1,508,400 | 18.3 |
| Family of Schools Fine Arts Specialists | 592,900 | 926,500 | 1,153,800 | 1,359,800 | 1,627,700 | 1,937,300 | 22.0 |
| Regional Fine Arts Specialists | 220,800 | 289,600 | 345,900 | 430,500 | 567,800 | 633,300 | 8.0 |
| Regional Music | 1,528,300 | 1,596,300 | 1,636,000 | 1,677,300 | 1,710,900 | 1,745,100 | 21.7 |
| Halifax Regional Arts Leadership | 259,200 | 376,700 | 386,000 | 460,800 | 570,900 | 617,500 | 6.0 |
| Halifax Regional Arts Secretaries | 88,800 | 60,600 | 64,200 | 92,100 | 135,300 | 152,000 | 3.6 |
| Sub-total | 3,793,100 | 4,629,500 | 5,000,000 | 5,470,200 | 6,091,400 | 6,593,600 | 79.6 |
| Benefits | 473,700 | 472,000 | 509,500 | 440,800 | 496,300 | 535,400 | |
| Program Supplies and Materials | 342,000 | 414,800 | 803,100 | 646,700 | 654,900 | 592,500 | |
| Subtotal - Music and Arts | 4,608,800 | 5,516,300 | 6,312,600 | 6,557,700 | 7,242,600 | 7,721,500 | |
| | 31.5% | 38.9% | 46.0% | 49.4% | 54.8% | 56.9% | |

Other Enhancements

| Library Support Specialists | 2,613,800 | 2,724,500 | 2,752,200 | 2,820,700 | 2,891,800 | 2,949,600 | 73.7 |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| Social Workers | 1,097,700 | 1,256,700 | 1,352,500 | 1,463,200 | 1,520,500 | 1,551,000 | 17.0 |
| Early Childhood Educators | 638,000 | 224,900 | 0 | 0 | 0 | 0 | 0.0 |
| Additional Teachers | 2,265,700 | 1,719,200 | 1,247,100 | 850,000 | 218,700 | 0 | 0.0 |
| Resource Teachers | 822,800 | 596,700 | 349,000 | 91,300 | 0 | 0 | 0.0 |
| Educational Program Assistants | 786,600 | 595,900 | 345,800 | 89,200 | 0 | 0 | 0.0 |
| Sub-total | 8,224,600 | 7,117,900 | 6,046,600 | 5,314,400 | 4,631,000 | 4,500,600 | 90.7 |
| Benefits | 1,781,200 | 1,538,200 | 1,363,200 | 1,400,300 | 1,328,400 | 1,344,800 | |
| Program Supplies and Materials | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | |
| Subtotal - Other Enhancements | 10,015,800 | 8,666,100 | 7,419,800 | 6,724,700 | 5,969,400 | 5,855,400 | |
| | 68.5% | 61.1% | 54.0% | 50.6% | 45.2% | 43.1% | |
| TOTAL EXPENDITURES | <u>14,624,600</u> | <u>14,182,400</u> | <u>13,732,400</u> | <u>13,282,400</u> | <u>13,212,000</u> | <u>13,576,900</u> | <u>170.3</u> |

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