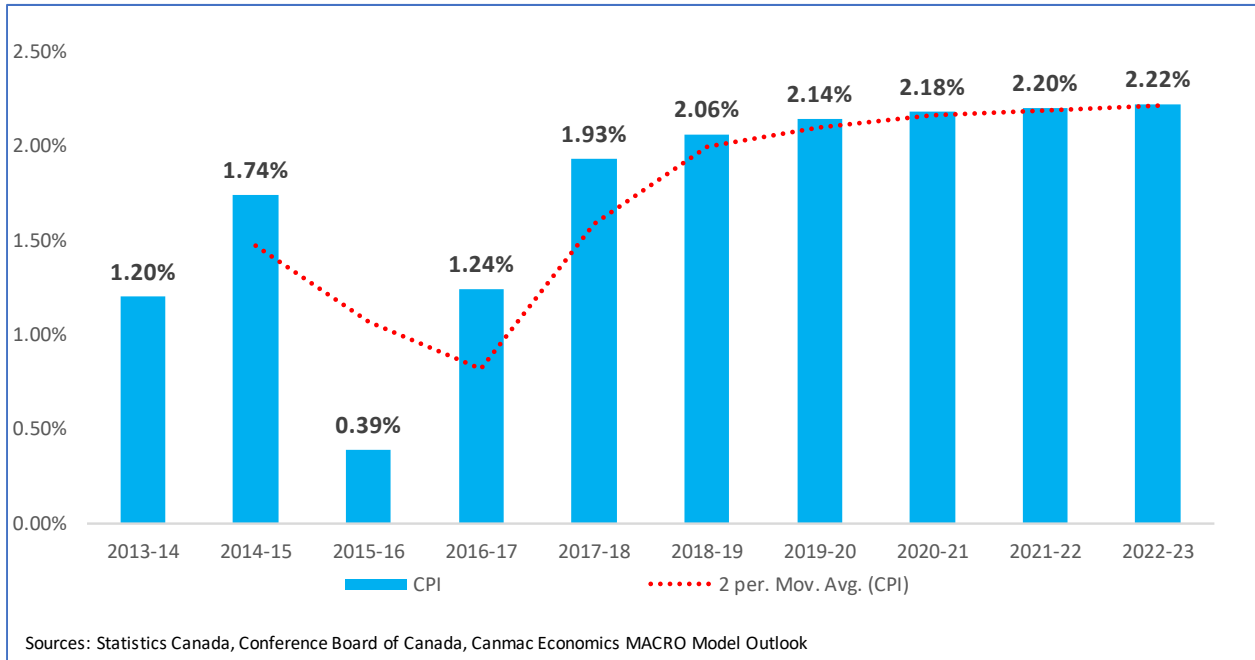


# APPENDICIES

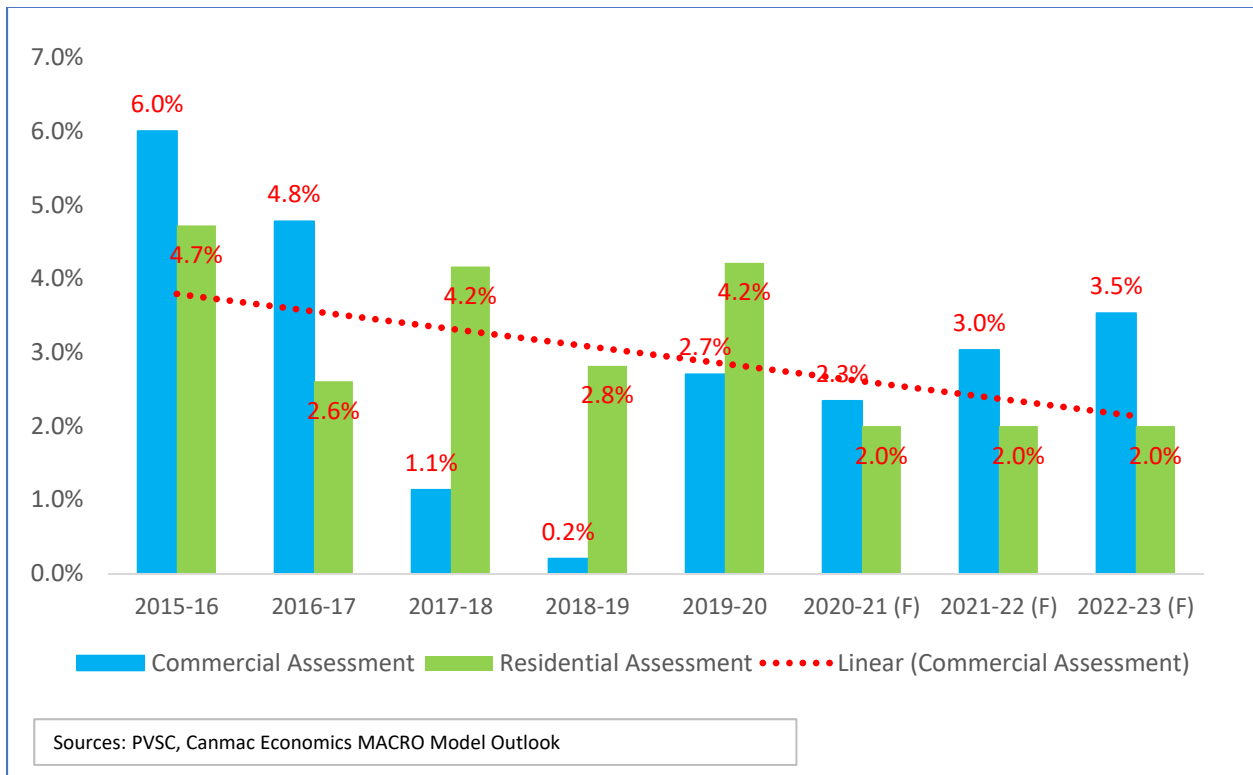
## Appendices

### Select Economic and Tax/Revenue Indicators

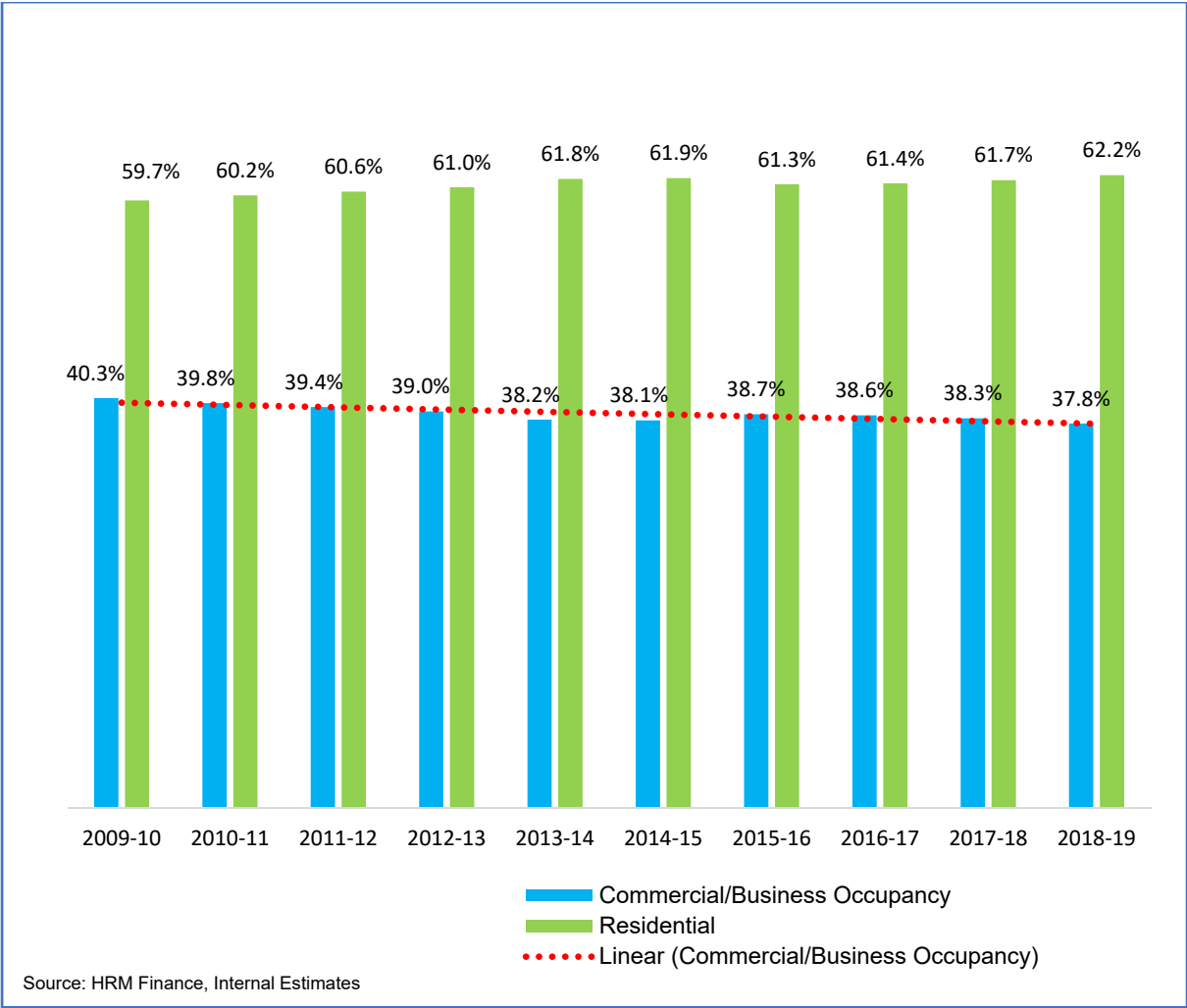
#### Inflation (HRM-CPI), 2-Year Moving Average



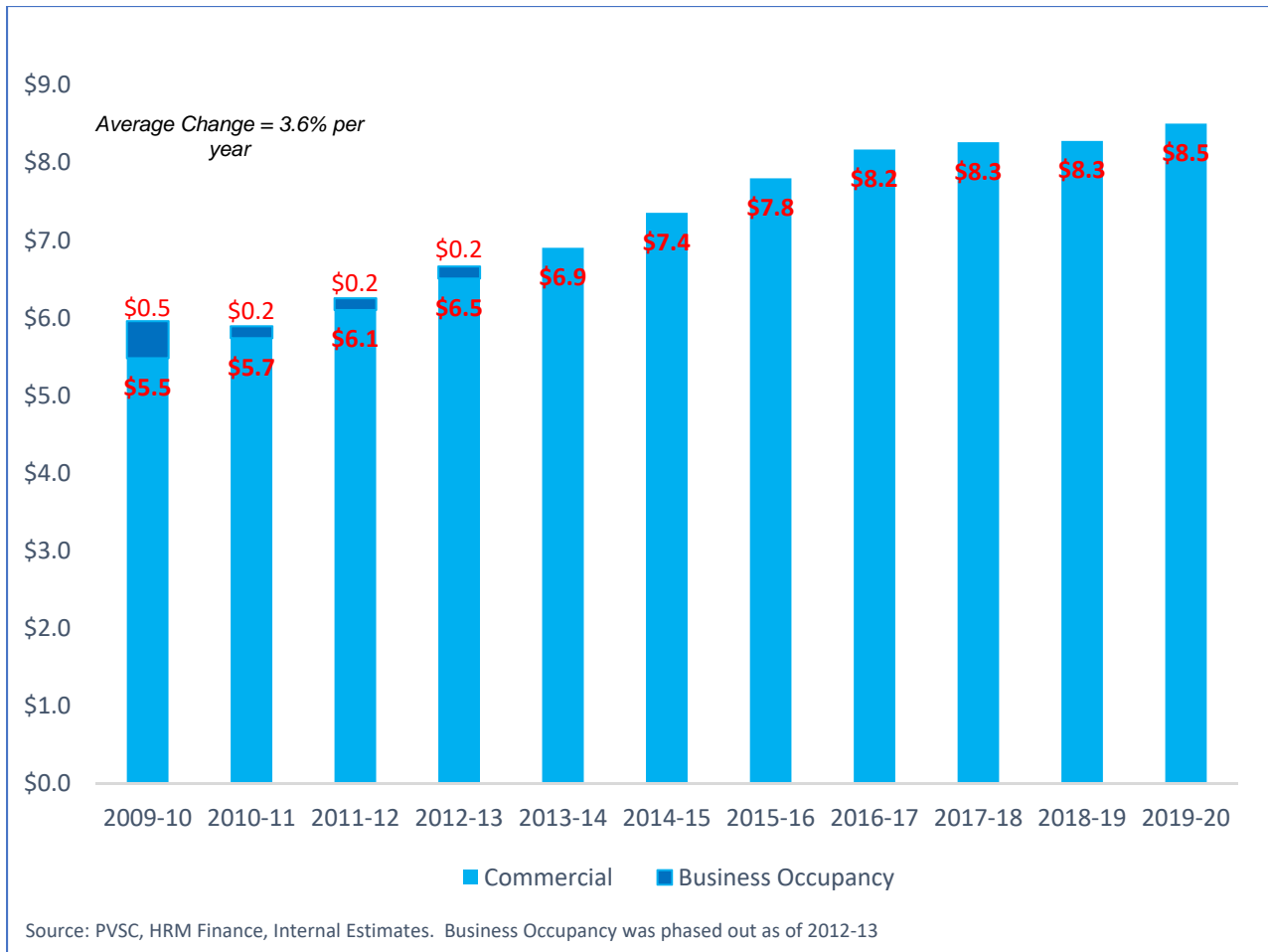
### Historical and Forecast Commercial & Residential Assessment Growth, 2015-22 (Official Roll)



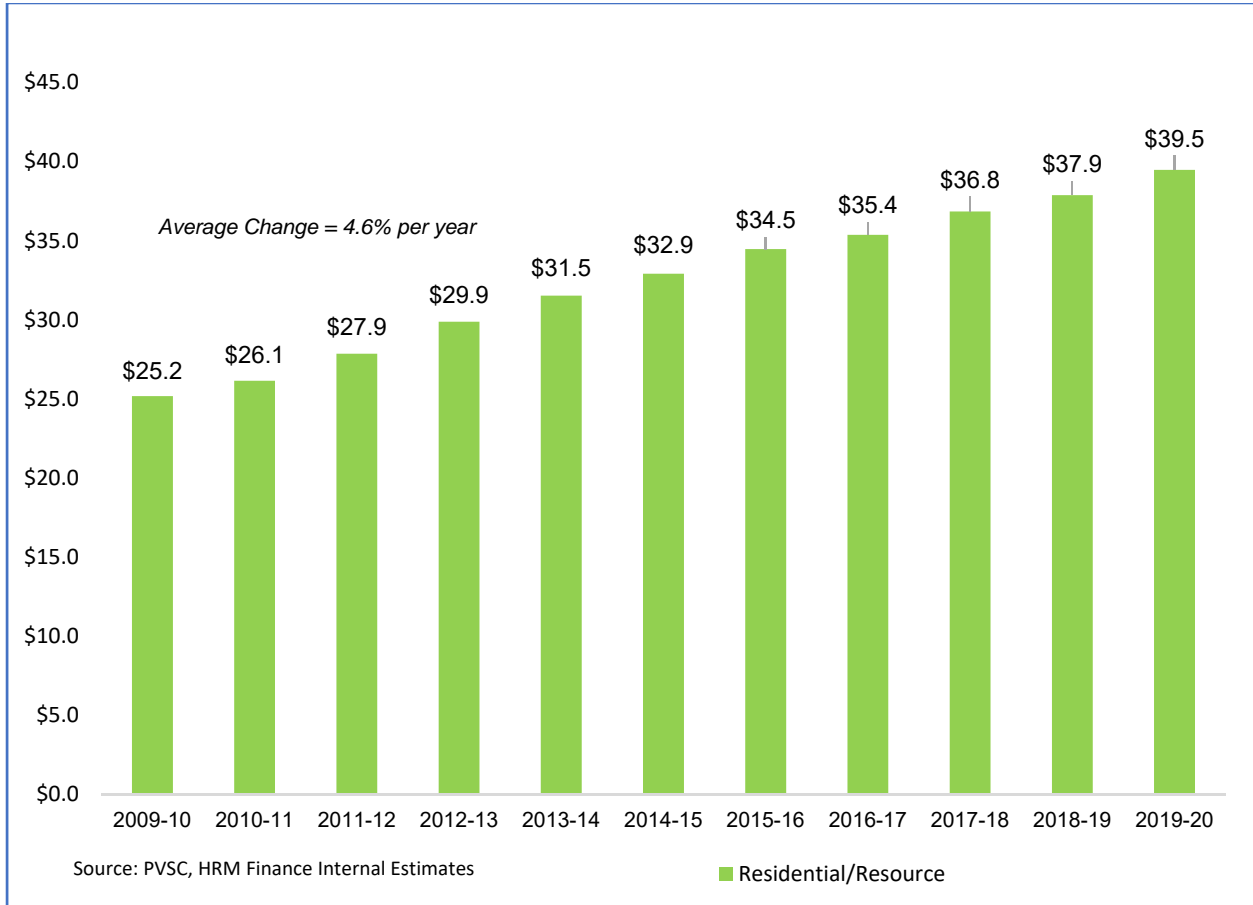
**Residential and Commercial Property Tax Revenues, Relative Share (%) 2009-2019**



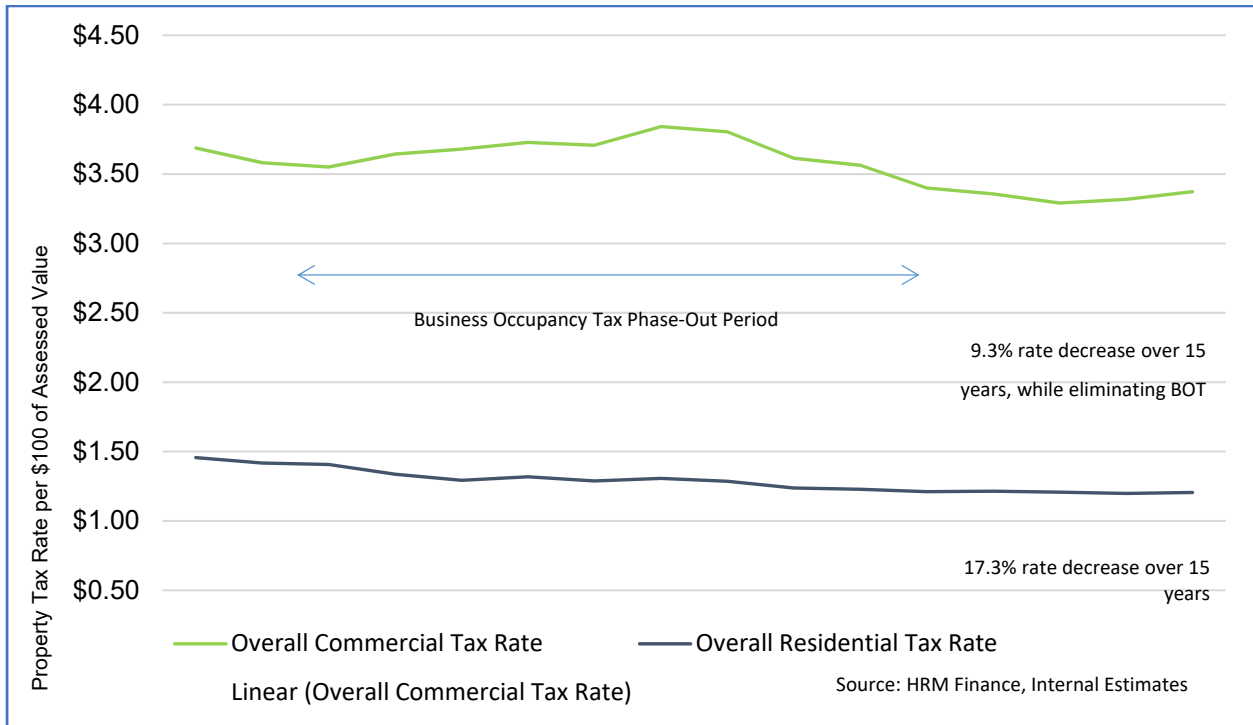
### Commercial Assessment Growth (Taxable), 2009-2019



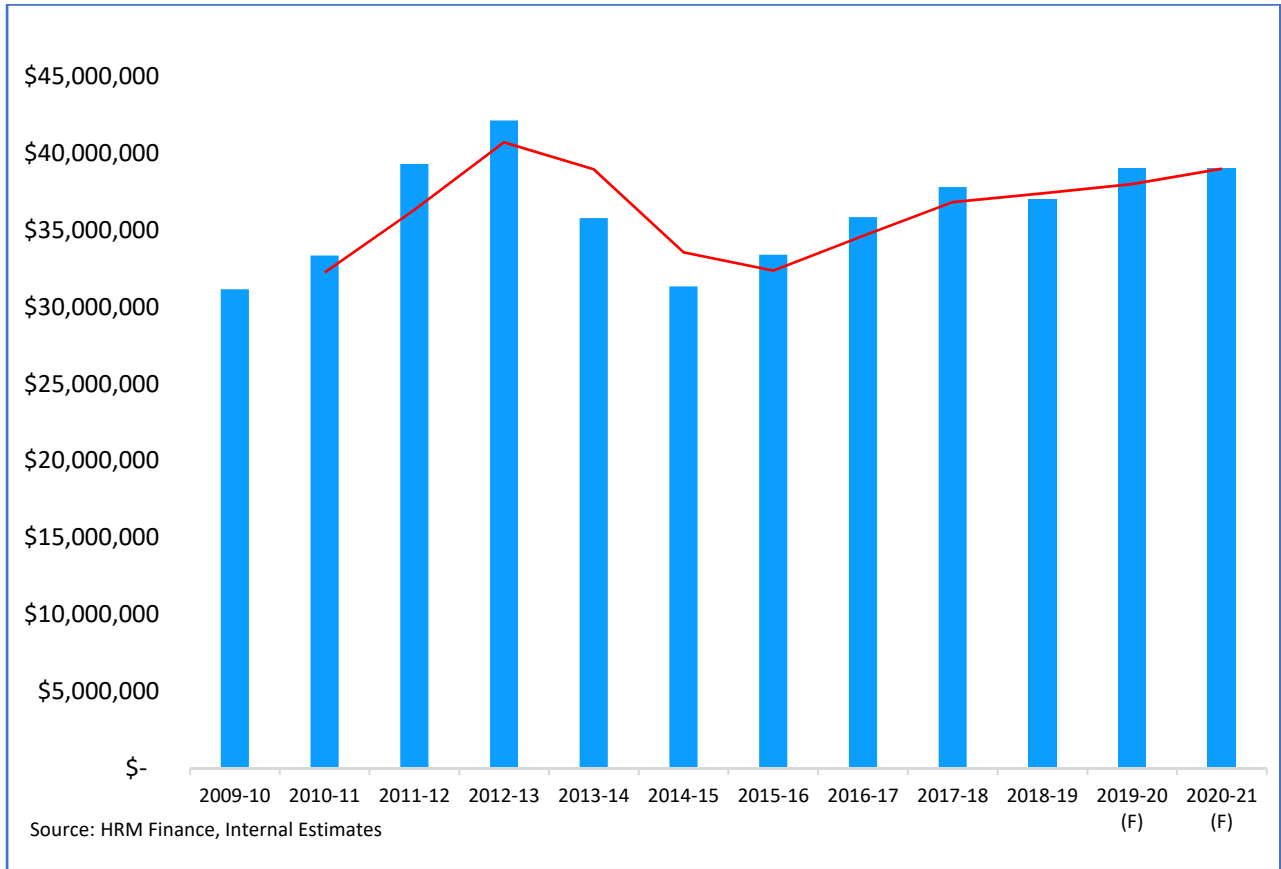
### Residential Assessment Growth (Taxable), 2009-2019



### Residential/Commercial Tax Rate Trend: 2004-2018



### Deed Transfer Tax Historical and Forecast Revenue, 2009-22





## Full Time Equivalent (FTE) Counts by Business Unit

BU	Approved 2018-19	Proposed 2019-20	Δ FTE's
CAO	25.0	23.5	-1.5
CCS	231.4	231.7	0.3
FIT	314.1	320.7	6.6
HR	64.7	66.3	1.6
Legal	68.4	74.1	5.7
P&R	466.9	471.9	5.0
P&D	216.5	231.4	14.9
TPW	306.7	311.0	4.3
Transit	994.8	1,036.1	41.3
Fire	523.0	535.4	12.4
HRP	807.4	807.4	0.0
AG	10.0	10.0	0.0
	<b>4,028.9</b>	<b>4,119.5</b>	<b>90.6</b>
Library	338.0	336.0	-2.0
<b>Total</b>	<b>4,366.9</b>	<b>4,455.5</b>	<b>88.6</b>

## TOTAL HALIFAX BUDGET DETAILS

Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
6001 Salaries - Regular	272,017,190	286,270,600	278,903,834	306,248,400	19,977,800	314,524,000
6002 Salaries - Overtime	17,096,060	17,526,600	18,154,567	14,196,000	(3,330,600)	14,280,900
6003 Wages - Regular	5,782,824	172,400	172,400	172,400		197,400
6004 Wages - Overtime	8,860					
6005 PDP & Union Con Incr	8,927		(2,353,271)			
6050 Court Time	1,323,196	1,290,700	1,305,700	1,326,000	35,300	1,362,500
6051 Shift Agreements	239,686	310,700	350,224	318,700	8,000	318,700
6052 Shift Differentials	297,703	417,600	419,100	417,600		417,600
6053 Extra Duty	729,638	612,400	612,400	612,400		612,400
6054 Vacation payout	753,272		590,605			
6099 Other Allowances	26,824	21,000	4,900	21,000		36,000
6100 Benefits - Salaries	57,943,625	58,329,800	57,964,189	61,929,300	3,599,500	61,843,200
6101 Benefits - Wages	342,699					100
6110 Vacancy Management		(6,232,900)	(53,000)	(7,521,900)	(1,289,000)	(7,484,200)
6120 Comp OCC Budget Yr 1		2,719,200		2,718,700	(500)	3,072,600
6150 Honorariums	2,296,532	3,055,600	3,067,000	3,030,600	(25,000)	3,030,600
6151 Vehicle Allowance	14,758	3,000	12,300		(3,000)	
6152 Retirement Incentives	4,796,764	5,657,900	5,670,396	5,738,700	80,800	5,735,100
6153 Severance	58,741		20,000			
6154 Workers' Compensation	5,712,458	5,781,500	5,377,497	5,764,300	(17,200)	5,759,900
6155 Overtime Meals	44,560	19,800	27,550	25,800	6,000	25,800
6156 Clothing Allowance	669,438	665,600	665,800	665,600		665,600
6157 stipends	261,380	326,500	229,100	326,500		326,500
6158 WCB Recov Earnings	(52,777)	(18,300)	(52,700)	(18,300)		(18,300)
6164 On the Job injuries	252,951	244,400	244,400	244,400		244,400
6194 Sick Bank allowance	425,900					
6198 Non TCA Compensation	97					
6199 Comp & Ben InterDept	(673,368)	4,516,000	(999,503)	1,505,700	(3,010,300)	4,042,100
9200 HR CATS Wage/Ben	(191,472)	5,774,700	5,833,765	5,510,100	(264,600)	5,478,400
9210 HR CATS OT Wage/Ben	(203,253)		(507,882)	(80,000)	(80,000)	(80,000)
<b>* Compensation and Benefits</b>	<b>369,983,211</b>	<b>387,464,800</b>	<b>375,659,371</b>	<b>403,152,000</b>	<b>15,687,200</b>	<b>414,391,300</b>
6201 Telephone	2,013,896	1,984,800	1,991,561	2,045,300	60,500	2,096,200
6202 Courier/Postage	815,941	911,400	955,797	883,200	(28,200)	1,156,400
6203 Office Furn/Equip	505,200	553,400	612,484	549,400	(4,000)	538,700
6204 Computer S/W & Lic	4,875,943	5,287,100	5,177,297	5,361,500	74,400	5,595,300
6205 Printing & Reprod	1,134,956	1,380,400	1,426,945	1,236,100	(144,300)	1,284,800
6206 Microfilms		4,800		4,800		4,800
6207 Office Supplies	710,885	706,900	728,844	675,800	(31,100)	688,700
6208 Binding	13,545	13,000	13,000	13,000		13,000
6290 Office Transfer	19	414,000		6,000	(408,000)	6,000
6299 Other Office Expenses	135,164	199,900	200,883	194,500	(5,400)	194,500
<b>* Office</b>	<b>10,205,549</b>	<b>11,455,700</b>	<b>11,106,811</b>	<b>10,969,600</b>	<b>(486,100)</b>	<b>11,578,400</b>
6301 Professional Fees	788,696	689,700	735,184	732,800	43,100	691,600
6302 Legal Fees	624,244	278,300	303,490	403,200	124,900	403,200
6303 Consulting Fees	1,926,059	2,056,800	2,331,747	2,202,600	145,800	2,157,800
6304 Janitorial Services	3,485,672	3,167,400	3,704,098	3,553,400	386,000	3,603,600
6305 Property Appraisal	32,319	98,100	37,000	91,100	(7,000)	91,100
6306 Property Survey	37,511	47,500	69,000	49,500	2,000	54,500
6308 Snow Removal	1,522,576	2,213,500	2,121,600	2,335,500	122,000	2,381,800
6309 Litigation Disburse	19,481	15,300	9,150	15,300		15,300
6310 Outside Personnel	1,392,066	1,325,400	1,491,750	1,189,500	(135,900)	1,690,800

Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
6311 Security	1,704,875	1,747,200	1,789,571	1,667,900	(79,300)	1,727,900
6312 Refuse Collection	502,399	709,800	536,783	562,900	(146,900)	564,900
6314 Prosecution Services	95,440	126,300	110,000	126,700	400	126,300
6315 Outside Policing	26,219,100	26,316,600	26,459,100	26,458,000	141,400	26,458,000
6316 Real Property Disb	18,068	16,000	12,000	16,000		16,000
6390 Ext Svc Transfer		50,000	100		(50,000)	50,000
6399 Contract Services	<u>90,798,801</u>	<u>75,985,850</u>	<u>73,887,861</u>	<u>78,590,400</u>	<u>2,604,550</u>	<u>77,434,800</u>
<b>* External Services</b>	<b>129,167,308</b>	<b>114,843,750</b>	<b>113,598,434</b>	<b>117,994,800</b>	<b>3,151,050</b>	<b>117,467,600</b>
6401 Uniforms & Clothing	1,541,345	1,182,000	2,751,261	1,178,000	(4,000)	1,176,800
6402 Med & First Aid Supp	41,169	27,500	39,249	30,200	2,700	30,200
6403 Patrol Equip Supplies	416,741	403,400	454,500	403,400		403,400
6404 Rec Prog Supplies	438,241	469,550	492,920	446,850	(22,700)	445,250
6405 Photo Supp & Equip	34,709	23,700	21,900	23,300	(400)	23,300
6406 Bridge Tolls	477,323	495,500	520,419	528,600	33,100	526,700
6407 Clean/Sani Supplies	407,388	411,000	443,117	408,000	(3,000)	408,800
6409 Personal Protect Equ	256,259	196,800	258,917	256,800	60,000	256,000
6490 Supplies Transfer		120,500		54,000	(66,500)	60,000
6499 Other Supplies	<u>314,439</u>	<u>277,300</u>	<u>295,225</u>	<u>299,300</u>	<u>22,000</u>	<u>299,800</u>
<b>* Supplies</b>	<b>3,927,615</b>	<b>3,607,250</b>	<b>5,277,508</b>	<b>3,628,450</b>	<b>21,200</b>	<b>3,630,250</b>
6501 Asphalt	277,124	465,250	527,600	343,700	(121,550)	343,700
6502 Chemicals	229,025	244,000	230,514	276,500	32,500	276,900
6503 Fertilizer	18,862	28,800	20,800	32,000	3,200	32,000
6504 Hardware	288,010	281,600	545,437	348,600	67,000	348,700
6505 Lubricants	186,433	181,200	194,050	203,000	21,800	203,700
6506 Lumber	55,726	86,100	87,000	90,600	4,500	90,600
6507 Propane	139,900	130,200	130,800	130,200		130,200
6508 Ready Mix Concrete	101,887	149,100	156,850	147,100	(2,000)	147,100
6510 Road Oils	1,458	7,200	7,200	6,700	(500)	6,700
6511 Salt	1,240,567	790,500	1,279,300	1,500,500	710,000	1,519,850
6512 Sand	10,754	25,200	33,046	27,700	2,500	26,450
6513 Seeds & Plants	48,748	61,500	90,875	76,500	15,000	76,500
6514 Sods	7,880	14,500	11,263	12,700	(1,800)	12,700
6515 Stone and Gravel	60,470	139,950	117,100	127,250	(12,700)	125,250
6516 Topsoil	117,346	121,600	85,600	110,100	(11,500)	108,100
6517 Paint	236,126	246,100	276,350	244,550	(1,550)	244,550
6518 Metal	42,176	41,500	43,600	46,600	5,100	46,600
6519 Welding Supplies	12,131	12,000	15,500	8,200	(3,800)	8,300
6520 Salt-Sand Mix		500			(500)	
6522 Greenhouse Materials		15,000			(15,000)	
6599 Other Materials	<u>37,095</u>	<u>34,000</u>	<u>77,913</u>	<u>77,400</u>	<u>43,400</u>	<u>77,400</u>
<b>* Materials</b>	<b>3,111,716</b>	<b>3,075,800</b>	<b>3,930,798</b>	<b>3,809,900</b>	<b>734,100</b>	<b>3,825,300</b>
6602 Electrical	962,200	981,700	992,826	1,094,300	112,600	1,094,400
6603 Grnds & Landscaping	264,848	340,000	277,818	143,900	(196,100)	143,900
6604 Bus Gates/Shltr-R&M	2,954	40,000	20,000	20,000	(20,000)	20,000
6605 Municipal Taxes	667,198	1,087,100	925,068	1,232,300	145,200	1,253,900
6606 Heating Fuel	996,704	1,230,900	1,014,341	1,051,300	(179,600)	1,051,400
6607 Electricity	8,730,850	9,556,300	9,053,184	8,916,000	(640,300)	8,987,200
6608 Water	1,121,226	935,700	956,802	897,500	(38,200)	897,600
6609 Elevator & Escalator	117,062	150,300	150,700	161,000	10,700	161,000
6610 Building - Exterior	838,070	511,600	1,282,036	751,500	239,900	751,500
6611 Building - Interior	1,047,227	792,600	1,446,252	991,800	199,200	1,011,800
6612 Safety Systems	708,934	676,300	604,325	502,200	(174,100)	502,200
6613 Overhead Doors	202,415	180,500	200,500	183,500	3,000	182,500

Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
6614 Envir Assess/Cleanup	221,562	141,500	235,500	226,500	85,000	226,500
6615 Vandalism Clean-up	196,966	213,300	213,300	201,900	(11,400)	201,900
6616 Natural Gas-Buildings	1,300,164	1,869,700	1,609,670	1,670,900	(198,800)	1,691,200
6617 Pest Management	69,346	91,200	54,109	131,500	40,300	131,500
6690 Building Exp Transfe	648	66,000			(66,000)	
6699 Other Building Cost	1,036,367	1,095,700	1,575,977	1,132,700	37,000	1,142,700
<b>* Building Costs</b>	<b>18,484,741</b>	<b>19,960,400</b>	<b>20,612,408</b>	<b>19,308,800</b>	<b>(651,600)</b>	<b>19,451,200</b>
6701 Equipment Purchase	1,132,314	1,740,700	3,114,579	1,687,600	(53,100)	1,809,000
6702 Small Tools	293,048	223,500	261,819	233,100	9,600	233,500
6703 Computer Equip/Rent	1,131,932	1,282,800	1,366,692	1,408,100	125,300	1,435,100
6704 Equipment Rental	168,230	189,900	205,788	178,000	(11,900)	178,000
6705 Equip - R&M	1,114,422	896,200	1,172,713	989,000	92,800	991,700
6706 Computer R&M	476,461	620,800	653,920	551,800	(69,000)	554,300
6707 Plumbing & Heating	461,192	270,100	758,000	233,800	(36,300)	233,800
6708 Mechanical Equipment	1,315,264	781,300	1,588,100	799,100	17,800	799,100
6711 Communication System	1,729,921	1,753,000	1,737,423	1,761,600	8,600	1,762,800
6731 Airtime	253,014	258,700	258,700	258,700		258,700
6732 Mobile Data	85,964	110,000	90,000	100,000	(10,000)	100,000
<b>* Equipment &amp; Communications</b>	<b>8,161,762</b>	<b>8,127,000</b>	<b>11,207,734</b>	<b>8,200,800</b>	<b>73,800</b>	<b>8,356,000</b>
6802 Vehicle R&M	10,726,224	9,920,500	10,550,177	11,002,500	1,082,000	11,028,000
6803 Vehicle Fuel - Diesel	9,984,097	9,067,100	11,689,200	11,041,700	1,974,600	11,363,800
6804 Vehicle Fuel - Gas	1,826,919	1,263,800	1,447,688	1,476,000	212,200	1,501,600
6805 Tires and Tubes	1,431,633	1,146,900	1,541,800	1,534,000	387,100	1,492,100
6806 Vehicle Rentals	44,741	31,100	68,161	48,800	17,700	46,800
6807 Vehicle Leases	12,744	15,000	15,000	15,000		15,000
6810 Comm Vehicle R&M	2,729,510	2,706,200	2,857,200	2,857,000	150,800	2,874,600
6811 Shop Supplies	155,466	114,900	116,050	128,500	13,600	129,200
6890 Vehicle Transfer	22,363	585,600		929,700	344,100	1,393,200
6899 Other Vehicle Expense	53,034	(400,800)	80,700	334,300	735,100	334,000
<b>* Vehicle Expense</b>	<b>26,986,733</b>	<b>24,450,300</b>	<b>28,365,976</b>	<b>29,367,500</b>	<b>4,917,200</b>	<b>30,178,300</b>
6901 Membership Dues	687,967	719,850	739,999	797,650	77,800	750,750
6902 Conferences/Workshop	259,173	284,900	245,146	316,300	31,400	319,900
6903 Travel - Local	866,269	930,350	906,347	905,800	(24,550)	900,300
6904 Travel - Out of Town	726,103	759,900	712,260	770,250	10,350	769,150
6905 Training & Education	1,342,170	1,489,050	1,455,623	1,468,800	(20,250)	1,503,100
6906 Licenses & Agreements	847,002	651,600	646,900	672,200	20,600	676,400
6907 Commission Fees	381,062	400,000	400,700	400,200	200	400,200
6908 Medical Examinations	362,559	84,950	133,860	312,350	227,400	312,350
6909 Cost of Sales	848,798	718,800	2,221,149	713,800	(5,000)	713,800
6910 Signage	93,438	170,800	115,591	162,000	(8,800)	160,900
6911 Facilities Rental	6,213,285	6,795,800	6,712,372	6,835,400	39,600	6,855,200
6912 Advertising/Promotio	969,431	1,278,700	1,083,481	1,184,100	(94,600)	1,280,900
6913 Awards	111,450	137,500	130,046	135,050	(2,450)	135,050
6914 Recruiting	257,012	141,200	184,900	187,200	46,000	187,200
6915 Research Data Acquis	6,177	133,500	71,700	133,600	100	133,600
6916 Public Education	193,950	283,500	237,100	247,000	(36,500)	246,000
6917 Books and Periodicals	2,331,354	2,200,700	2,436,600	2,092,600	(108,100)	2,092,600
6918 Meals	158,669	136,900	172,629	140,650	3,750	144,350
6919 Special Projects	3,065,416	4,182,100	3,558,715	4,350,650	168,550	4,239,350
6920 Land Purchase		14,000			(14,000)	
6928 Committee Expenses	11,125	13,000	13,700	12,000	(1,000)	12,000
6929 Procurement Card Clg	845	200	700	200		200
6932 Youth Pr Services	1,392	3,000	3,000	3,000		3,000

Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
6933 Community Events	1,441,659	957,600	992,473	984,300	26,700	984,300
6936 Staff Relations	49,004	48,200	45,000	23,800	(24,400)	23,800
6937 Corporate Training	179,620	300,000	262,900	200,000	(100,000)	202,000
6938 Rewarding Excellence	104,159	97,500	104,022	125,900	28,400	125,000
6940 Fencing	201,650	204,200	186,250	198,700	(5,500)	197,900
6941 Playground Equipment	35,372	51,300	50,100	51,300		51,300
6942 Management Fees	632,301	868,200	766,118	868,200		868,200
6943 Health and Wellness	83,913	126,000	128,500	125,800	(200)	125,800
6946 Branch Programming	63,224	54,700	57,400	54,700		54,700
6947 Literacy/Heritage Pr	81,588	9,500	9,500	9,500		9,500
6950 Region.Serv.Program	59,225	72,900	71,900	73,300	400	73,300
6990 Gds & Svcs Trsf		1,100		600	(500)	600
6999 Other Goods/Services	1,353,783	2,491,000	3,273,164	5,536,450	3,045,450	3,630,350
<b>* Other Goods &amp; Services</b>	<b>24,020,141</b>	<b>26,812,500</b>	<b>28,129,845</b>	<b>30,093,350</b>	<b>3,280,850</b>	<b>28,183,050</b>
7007 ltnTrsf Paper Recyc						200
7009 Internal Trfr Other	8,570	96,500	285,014	111,100	14,600	114,200
7010 IntTrfr Insur Funds		5,000	147,300	360,000	355,000	360,000
7011 Int Trf Record Check		(3,300)	1,959	(3,300)		(3,300)
7012 Int Trf Print/Reprod		30,000	30,000	30,000		30,000
7013 Int Trf Extra Duty	(184,785)	(1,000)	(183,400)	(1,000)		(1,000)
7015 Int Trf FacilityRent			1,556	(68,700)	(68,700)	(66,700)
7099 Interdept Chargeback	90		(5,500)			
9900 Rev/Exp.Vehicle Rent		0	0	0		0
9911 PM Labour-Reg	(198)					
<b>* Interdepartmental</b>	<b>(176,324)</b>	<b>127,200</b>	<b>276,929</b>	<b>428,100</b>	<b>300,900</b>	<b>433,400</b>
8010 Other Interest	19,275	40,900	30,500	30,500	(10,400)	30,500
8011 Interest on Debentur	8,556,582	7,680,700	7,741,400	7,104,500	(576,200)	6,988,800
8012 Principal on Debentu	42,357,582	41,380,300	41,380,300	39,343,200	(2,037,100)	38,815,700
8013 Loan Principal Repay		2,400	2,400	2,400		2,400
<b>* Debt Service</b>	<b>50,933,438</b>	<b>49,104,300</b>	<b>49,154,600</b>	<b>46,480,600</b>	<b>(2,623,700)</b>	<b>45,837,400</b>
8001 Transf Outside Agenc	180,213,314	187,341,500	187,767,700	191,856,300	4,514,800	198,113,600
8002 Insurance Claims	1,027,082			1,123,000	1,123,000	1,123,000
8003 Insurance Pol/Prem	2,045,023	4,018,400	3,723,600	2,013,500	(2,004,900)	2,013,500
8004 Grants	5,592,459	5,868,400	5,839,898	7,239,400	1,371,000	6,326,300
8005 Tax Exemptions	1,289,072	1,475,000	1,114,000	1,275,000	(200,000)	1,275,000
8006 Tax Concess Non Prof	3,778,942	4,170,000	4,022,500	4,531,000	361,000	4,531,000
8007 Tax Concess Commerci	175,135	990,000	1,415,000	5,355,000	4,365,000	5,369,000
8008 Transf to/fr Reserve	44,255,418	16,882,600	19,457,742	21,909,800	5,027,200	20,246,400
8009 Fire Protection	7,243,151	7,093,000	7,093,000	7,200,500	107,500	7,200,500
8014 Capital from Operati	14,884,025	36,200,000	36,200,000	37,005,000	805,000	37,838,000
8015 Debenture Discount	257,880	246,000	246,000	231,800	(14,200)	202,700
8016 Provision for Allow	4,207,096	3,000,000	4,170,000	2,716,000	(284,000)	2,516,000
8017 Bank Charges	458,836	545,200	545,200	545,200		545,200
8022 Transf to/fr Trust	(102,889)	(800)	(73,600)	(800)		(800)
8024 Transf to/fr Capital	1,413,831		(31,700)			
8026 Property Damage	35,081			73,000	73,000	73,000
8045 Amortization Expense	294,056					
8046 Stormwater ROW Chg	3,846,611	3,835,000	3,835,000	3,835,000		3,835,000
9000 Prior Yr. Sur/Def	(4,981,649)	(2,998,500)	(2,998,500)	(5,781,300)	(2,782,800)	(6,028,800)
9001 Current Yr. Sur/Def	5,536,284	1,135,900	2,291,000	1,094,500	(41,400)	1,094,500
<b>* Other Fiscal</b>	<b>271,468,757</b>	<b>269,801,700</b>	<b>274,616,840</b>	<b>282,221,900</b>	<b>12,420,200</b>	<b>286,273,100</b>
<b>** Total</b>	<b>916,274,648</b>	<b>918,830,700</b>	<b>921,937,255</b>	<b>955,655,800</b>	<b>36,825,100</b>	<b>969,605,300</b>

**TOTAL HALIFAX BUDGET DETAILS**

Revenues	2017-18 Actual	2018-19 Budget	2018-19 Projections	2019-20 Budget	Δ 18-19 Bud.	2020-21 Budget
4001 Res. Property Taxes	(240,614,361)	(250,022,400)	(249,820,400)	(259,286,200)	(9,263,800)	(262,044,000)
4002 Comm. Property Taxes	(219,395,625)	(222,083,600)	(225,143,200)	(234,064,800)	(11,981,200)	(237,515,900)
4005 Resrc Property Taxes	(1,397,041)	(1,405,000)	(1,405,000)	(1,383,000)	22,000	(1,411,000)
4006 Rec. Non Profit	(19,823)	(17,000)	(17,000)	(17,000)		(17,000)
4007 Resource Forest Taxes	(42,059)	(42,000)	(42,000)	(42,000)		(42,000)
4008 Comm. Forest Taxes	(88,654)	(89,000)	(89,000)	(89,000)		(89,000)
4100 Deed Transfer Taxes	(41,970,625)	(37,000,000)	(47,900,000)	(39,000,000)	(2,000,000)	(39,000,000)
4101 Capital Charges	(1,029,836)	(1,608,600)	(1,608,600)	(1,227,400)	381,200	(1,222,300)
<b>* Tax Revenue</b>	<b>(504,558,025)</b>	<b>(512,267,600)</b>	<b>(526,025,200)</b>	<b>(535,109,400)</b>	<b>(22,841,800)</b>	<b>(541,341,200)</b>
4201 Area Rate Residential	(140,606,042)	(145,693,200)	(145,693,200)	(149,311,200)	(3,618,000)	(154,266,900)
4202 Area Rate Commercial	(37,207,651)	(37,441,900)	(37,441,900)	(37,896,700)	(454,800)	(38,994,200)
4204 Area Rate Loc Transi	(27,454,080)	(28,110,000)	(27,919,400)	(29,400,500)	(1,290,500)	(30,232,300)
4205 Area Rate Reg Transp	(17,346,477)	(17,453,100)	(17,492,600)	(18,233,100)	(780,000)	(19,148,500)
4206 Area Rate Resource	(820,317)	(861,700)	(861,700)	(881,800)	(20,100)	(881,100)
<b>* Area Rate Revenue</b>	<b>(223,434,567)</b>	<b>(229,559,900)</b>	<b>(229,408,800)</b>	<b>(235,723,300)</b>	<b>(6,163,400)</b>	<b>(243,523,000)</b>
4501 Tax Agreement - NSLC	(702,344)	(707,000)	(704,400)	(747,700)	(40,700)	(747,700)
4502 Tax Agreement - NSPI	(3,731,312)	(3,750,000)	(3,923,500)	(3,923,500)	(173,500)	(3,923,500)
4503 Tax Agreement - Bell	(1,655,908)	(1,650,000)	(1,935,900)	(1,935,900)	(285,900)	(1,935,900)
4506 Tax Agreement - Mari	(837,397)	(817,000)	(817,900)	(825,900)	(8,900)	(825,900)
4507 Tax Agreement - Heri	(1,085,334)	(1,107,000)	(935,800)	(935,800)	171,200	(935,800)
4508 Tax Agreement - HIAA	(1,517,333)	(1,565,000)	(1,596,000)	(1,658,100)	(93,100)	(1,658,100)
4509 Tax Agrmnt - Irving	(1,004,047)	(1,200,000)	(1,200,000)	(1,210,400)	(10,400)	(1,210,400)
4550 Tax Agreement - Other	(261,345)	(1,369,000)	(281,000)	(254,000)	1,115,000	(254,000)
<b>* Tax Agreements</b>	<b>(10,795,020)</b>	<b>(12,165,000)</b>	<b>(11,394,500)</b>	<b>(11,491,300)</b>	<b>673,700</b>	<b>(11,491,300)</b>
4601 Grant in Lieu-Fed	(23,837,508)	(24,046,000)	(23,884,600)	(26,465,600)	(2,419,600)	(26,465,600)
4602 Grant in Lieu-Prov.	(8,888,671)	(9,244,700)	(9,244,700)	(9,376,500)	(131,800)	(9,376,500)
4603 Grant in Lieu-CPC	(718,828)	(720,000)	(720,800)	(673,100)	46,900	(673,100)
4605 Grant Lieu-Hflx Port	(2,358,303)	(3,200,000)	(2,945,000)	(3,096,800)	103,200	(3,096,800)
4606 Grant in Lieu - CBC	(203,040)	(40,000)	(39,900)	(43,500)	(3,500)	(43,500)
4607 Grant Lieu -Via Rail	(176,650)	(184,000)	(194,400)	(204,200)	(20,200)	(204,200)
4608 Grant in Lieu - WCB	(132,488)	(134,000)	(132,200)	(132,000)	2,000	(132,000)
4609 Grant in Lieu- Citad	(1,470,604)	(1,500,000)	(1,502,500)	(1,521,900)	(21,900)	(1,521,900)
4610 Grant in Lieu-NRC	(66,928)	(68,000)	(64,800)	(66,600)	1,400	(66,600)
4650 Grant in Lieu - Other	(13,558)	(14,000)	(13,600)	(13,200)	800	(13,200)
<b>* Payments in Lieu of taxes</b>	<b>(37,866,578)</b>	<b>(39,150,700)</b>	<b>(38,742,500)</b>	<b>(41,593,400)</b>	<b>(2,442,700)</b>	<b>(41,593,400)</b>
4703 Cond.Grant NS(Other)	(8,772,667)	(8,716,000)	(8,768,700)	(8,716,000)		(8,716,000)
4704 Conditnl Grnts Other		(200,000)	(723,800)		200,000	
4706 Uncond.Grant NS(oth)	(3,627,852)	(3,530,000)	(3,456,200)	(3,730,000)	(200,000)	(3,660,000)
4750 Other Grants	(4,144,278)	(2,954,100)	(3,154,100)	(3,206,000)	(251,900)	(3,206,000)
<b>* Transfers from other Gov'ts</b>	<b>(16,544,797)</b>	<b>(15,400,100)</b>	<b>(16,102,800)</b>	<b>(15,652,000)</b>	<b>(251,900)</b>	<b>(15,582,000)</b>
4801 Int. Rev. - Tax	(5,036,056)	(5,000,000)	(4,950,000)	(5,000,000)		(5,000,000)
4803 Int. Rev. - Cap.Chrg	(304,370)	(237,500)	(237,500)	(135,700)	101,800	(100,600)
4850 Int. Rev. - Other	(176,375)	(70,000)	(95,000)	(70,000)		(70,000)
4860 Investment Income	(2,134,022)	(2,000,000)	(4,000,000)	(3,000,000)	(1,000,000)	(3,000,000)
<b>* Interest Revenue</b>	<b>(7,650,823)</b>	<b>(7,307,500)</b>	<b>(9,282,500)</b>	<b>(8,205,700)</b>	<b>(898,200)</b>	<b>(8,170,600)</b>
4901 Parking Meters	(2,496,386)	(2,675,000)	(2,600,000)	(2,400,000)	275,000	(2,400,000)
4902 Fines Fees	(3,080,870)	(4,375,500)	(2,953,500)	(6,125,500)	(1,750,000)	(4,775,500)
4903 Building Permits	(4,161,932)	(4,000,000)	(4,369,400)	(4,128,500)	(128,500)	(4,213,400)
4904 Plumbing Permits	(117,370)	(110,000)	(140,000)	(115,000)	(5,000)	(119,000)
4905 St. Opening Permits	(166,944)	(308,300)	(228,300)	(308,300)		(308,300)
4906 Subdivision Applic.	(58,007)	(263,100)	(62,000)	(459,900)	(196,800)	(459,900)
4907 Taxi Licenses	(151,764)	(158,000)	(128,000)	(152,000)	6,000	(158,000)
4908 Animal Licenses	(264,036)	(100,000)	(200,000)	(100,000)		(100,000)
4909 False Alarm Recovery	(698,865)	(905,000)	(750,000)	(750,000)	155,000	(750,000)
4911 Zoning Fees	(82,900)	(88,000)	(88,000)	(88,000)		(88,000)



Revenues	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
4912 Signs & Encroachments	(1,514,757)	(832,000)	(890,000)	(912,000)	(80,000)	(912,000)
4914 Grade Alterations	(46,325)	(20,000)	(50,000)	(20,000)		(20,000)
4915 Minor Variance	(27,550)	(26,000)	(18,000)	(26,000)		(26,000)
4916 Vending Licenses	(25,912)	(40,000)	(30,000)	(25,000)	15,000	(40,000)
4920 Development Permits	(259,181)	(280,000)	(280,000)	(280,000)		(280,000)
4950 Other Lic. & Permits	(125,897)	(87,500)	(99,000)	(87,500)		(86,500)
4951 By-Law F300 Revenue	(1,942,930)	(1,985,000)	(1,985,000)	(1,960,000)	25,000	(1,960,000)
5101 Parking Rentals	(3,102,491)	(2,974,000)	(3,287,900)	(2,999,000)	(25,000)	(3,043,000)
5102 Facilities Rentals	(3,325,006)	(2,923,200)	(2,814,481)	(2,808,700)	114,500	(2,922,700)
5150 Other Rental Revenue	(48,304)	(43,600)	(50,100)	(43,600)		(43,600)
5151 Lease Revenue	(1,590,560)	(1,180,300)	(1,330,393)	(1,448,000)	(267,700)	(1,450,000)
5201 Fare Revenue	(32,694,098)	(33,220,000)	(32,969,600)	(35,192,000)	(1,972,000)	(36,004,000)
5204 Administration Fees	(183,177)	(33,800)	(56,400)	(33,800)		(33,800)
5205 Tax Certificates	(224,130)	(210,000)	(206,500)	(220,000)	(10,000)	(220,000)
5206 Stipends	(44,391)	(38,500)	(44,000)	(44,000)	(5,500)	(44,000)
5207 Arts & Crafts Revenue	(151,569)					
5208 Dance & Drama Revenue	(76,730)					
5209 Comm. Events Rev.	(704,103)	(549,200)	(245,840)	(399,200)	150,000	(399,200)
5210 Sport & Fitness Rev.	(747,019)	(660,800)	(691,214)	(660,800)		(660,800)
5211 Program Facil. Rev.	(42,065)					
5212 Leisure Skills Rev.	(225,181)	(274,600)	(296,756)	(296,600)	(22,000)	(296,600)
5213 Play. & Camp Rev.	(828,260)	(731,900)	(894,751)	(731,900)		(731,900)
5214 Wellness Revenue	(49,192)					
5215 Aquat.Rev.-Instuct.	(894,031)	(869,000)	(901,300)	(891,500)	(22,500)	(891,500)
5216 Aquat.Rev.-Recreat.	(158,827)	(170,800)	(163,847)	(190,700)	(19,900)	(190,700)
5217 Inclusion Svcs. Rev.			(944)			
5218 Hockey Revenue	(2,848)	(30,000)		(30,000)		(30,000)
5219 Ice Rentals	(4,332,359)	(4,734,900)	(4,642,414)	(4,926,400)	(191,500)	(4,934,100)
5220 Public Skates	(21,810)	(18,000)	(18,000)	(18,000)		(18,000)
5225 Tipping Fees-Waste R	(1,412,616)	(1,480,000)	(1,430,000)	(1,415,000)	65,000	(1,415,000)
5227 Photocopier Revenue	(112,722)	(97,200)	(98,800)	(97,200)		(97,200)
5228 Membership Revenue	(668,863)	(785,300)	(669,753)	(794,300)	(9,000)	(794,300)
5229 Tax Sale Admin Fees	(148,395)	(105,000)	(72,000)	(145,000)	(40,000)	(145,000)
5239 Cultural Programs		(192,400)	(210,401)	(192,400)		(192,400)
5250 Sales of Svcs-Other	(1,182,428)	(1,270,800)	(1,039,686)	(1,455,600)	(184,800)	(1,484,800)
5253 Subdiv Insp Fees	(7,664)	(10,000)	(10,000)	(10,000)		(10,000)
5256 SOT Revenue	(2,526,693)	(2,380,000)	(2,480,000)	(2,405,000)	(25,000)	(2,405,000)
5402 Sale of Bottles	(37,227)	(60,000)	(40,000)	(60,000)		(60,000)
5403 Sale-Other Recycle	(1,968,852)	(1,150,000)	(1,320,000)	(1,350,000)	(200,000)	(1,350,000)
5404 Canteen Revenue	(202,598)	(13,000)	(1,650,296)	(11,500)	1,500	(11,500)
5410 Gain on Disposal	(597)					
5450 Other Sales Revenue	(9,000)	(361,900)	(326,192)	(174,900)	187,000	(424,900)
<b>* Fee Revenues</b>	<b>(72,945,429)</b>	<b>(72,821,600)</b>	<b>(72,832,768)</b>	<b>(76,982,800)</b>	<b>(4,161,200)</b>	<b>(77,000,600)</b>
5501 Fundraising		(5,400)	(5,400)	(5,400)		(5,400)
5502 HRWC Dividend	(4,773,910)	(5,142,400)	(4,999,500)	(5,146,900)	(4,500)	(5,397,000)
5503 Advertising Revenue	(778,564)	(948,900)	(953,647)	(949,600)	(700)	(949,600)
5504 StormWater ROW Levies	(3,572,902)	(3,756,000)	(3,756,000)	(3,835,000)	(79,000)	(3,835,000)
5508 Recov External Parti	(30,369,285)	(18,216,200)	(21,341,318)	(18,640,300)	(424,100)	(18,388,100)
5509 NSF Chq Fee	(20,013)	(26,500)	(23,000)	(26,500)		(26,500)
5520 Donations	(316,101)	(15,000)	(15,000)	(15,000)		(15,000)
5521 CUPE Admin Fee		(80,000)		(80,000)		(80,000)
5600 Miscellaneous Revenue	(3,210,191)	(1,967,900)	(2,282,262)	(2,199,200)	(231,300)	(2,206,600)
<b>* Other Revenue</b>	<b>(43,040,966)</b>	<b>(30,158,300)</b>	<b>(33,376,127)</b>	<b>(30,897,900)</b>	<b>(739,600)</b>	<b>(30,903,200)</b>
<b>** Total</b>	<b>(916,836,206)</b>	<b>(918,830,700)</b>	<b>(937,165,195)</b>	<b>(955,655,800)</b>	<b>(36,825,100)</b>	<b>(969,605,300)</b>
<b>Net Surplus/Deficit</b>	<b>(561,559)</b>	<b>0</b>	<b>(15,227,940)</b>		<b>(0)</b>	<b>(0)</b>