

Halifax Transit

2019/20 – 2020/21 Multi-Year Budget and Business Plan

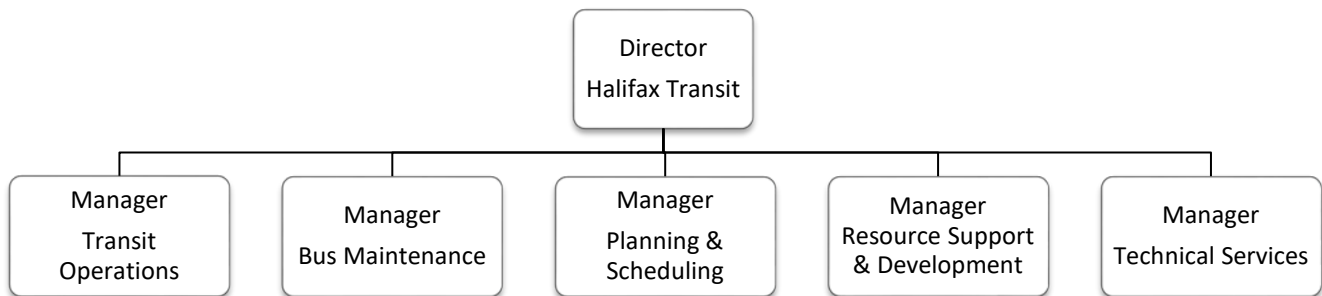
Mission: Working together to provide a safe, reliable and sustainable transit system for all

HALIFAX TRANSIT OVERVIEW

Halifax Transit is committed to advancing Regional Council’s transportation priority outcomes of:

- Interconnected and Strategic Growth
- A Well-maintained Transportation Network
- A Safe and Accessible Transportation Network

This is achieved through public transit services that support approximately 19 million passenger trips, 27 million passenger boardings annually. Halifax Transit operates 332 conventional buses, 5 ferries and 41 Access-A-Bus vehicles. Halifax Transit employs a workforce of more than 960 employees and services two transit facilities, three ferry terminals, 11 bus terminals, and 13 Park & Ride lots.



Funded Full Time Equivalents (FTEs)

Funded FTEs Includes full & part-time permanent positions	2018/19 Budget	Change (+/-)	2019/20 Budget
Full Time	990.0	40.0	1,030.0
Seasonal, Casual and Term	4.8	1.3	6.1
Total	994.8	41.3	1,036.1

Business Unit Tax Allocation

Tax Allocation	2018/19 Budget	2019/20* Budget	2020/21 Budget
Percent of the average tax bill spent on Halifax Transit	15.7%	16.0%	16.5%
Average tax bill amount spent on Halifax Transit	\$301,50	\$315.00	\$329.10

* Based on an average tax bill for a single-family home (assessed at \$241,400 in 2019)

Multi-Year Initiatives (2019/20 – 2020/21)

Transportation – A Well-maintained Transportation Network

Transit Asset & Infrastructure Renewal

Halifax Transit will continue to promote transit as a key component of an integrated transportation system, as a competitor to the single occupant vehicle. To create an enhanced and more accessible experience for its customers, Halifax Transit will continue investment in the renewal of on-street infrastructure including construction of stop locations as well as replacement of Conventional and Access-A-Bus vehicles.

Transportation – A Safe and Accessible Transportation Network

Transit Accessibility

Halifax Transit is committed to improving the accessibility of transit services in HRM. This includes improvements to the conventional service to make it an inclusive, viable option for more persons with reduced mobility, as well as improvements to the Access-A-Bus system to ensure it is meeting the needs of people who rely on that service. This includes physical infrastructure, policy and process improvements, engagement with the community, staff training and vehicle improvements.

Transit Technology

Through the implementation of improved transit technology including Electronic Fare Management Systems, Halifax Transit is transforming the way customers interact with the transit system. In addition to providing improved service reliability and enhanced customer experience, new technology will provide data and management opportunities to inform increased efficiency of the transit system.

Transportation – Interconnected and Strategic Growth

Transit Service Plan

Halifax Transit intends to offer its residents a significantly improved transit service. Guided by principles of integrated mobility, high ridership opportunity, and future sustainability, Halifax Transit is undertaking a multi-year initiative that includes a holistic and comprehensive review of the transit system and implementation of approved recommendations.

Diversity & Inclusion

All HRM business units are undertaking initiatives to advance diversity and inclusion to foster innovation and support an improved understanding of the community. Over the next two years, Halifax Transit will focus on equitable employment and accessible information and communication.

Halifax Transit Budget

Key Capital Investments

Regional Council Outcome Supported	Capital Project Name	2019/20 Gross Budget*	2019/20 OCC	2020/21 Gross Budget
Transportation				
Interconnected and Strategic Growth	Moving Forward Together Plan Implementation	7,624,000	3,311,000	
	Transit Priority Corridors	3,501,000		
	Transit Priority Measures	975,000		
A Safe and Accessible Transportation Network	New Transit Technology	10,638,000		3,530,000
A Well-Maintained Transportation Network	Conventional Bus Replacement	15,734,000		14,000,000
	Access-A-Bus Replacement	634,000		1,275,000
	Burnside Transit Centre Roof Repairs	3,679,000		
	Woodside Ferry Terminal Upgrades	2,494,000		4,000,000

* includes carry forward

Operating Budget

Budget by Service Area

Service Area Budget Overview						
Service Area	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
Access-A-Bus Service	5,642,797	6,867,000	5,848,500	7,482,200	615,200	7,494,500
Conventional Service	55,017,606	55,810,000	57,035,050	63,008,700	7,198,700	63,546,000
Ferry Service	2,245,139	2,035,700	2,506,300	3,343,100	1,307,400	3,353,100
Transit Facilities	3,928,181	3,950,900	4,330,800	4,060,900	110,000	4,060,900
Fiscal Transit	(66,833,723)	(68,663,600)	(70,313,200)	(77,894,900)	(9,231,300)	(78,454,500)
Net (Surplus)/Deficit	-	-	(592,550)	-	-	-

Summary of Changes – Proposed Budget

Summary of Proposed Changes			
Budget Year	Change Description / Service Level Impact	Planned Change (\$)	Amount
2018/2019 Approved Budget			\$0
Compensation	40 new positions and vacancy adjustments	2,815,000	2,815,000
Budget Adjustments	Vehicle Expenses - 12 new busses,	2,362,000	3,752,400
	Fuel Price Increase - \$0.68 to \$0.80 per litre	1,477,000	
	Other Expenses - Office/Bldgs/Supplies/Services	(86,600)	
Capital/Fiscal	Debt Payments	479,000	-988,300
	Capital from Operating	(717,300)	
	Funding from Reserves / Prior Year Surplus	(750,000)	
Change in Expenditures			5,579,100
Revenues	Taxation Revenue	(3,717,900)	-5,579,100
	Fare Revenue	(1,785,000)	
	Fees/Recoveries	(76,200)	
Net Impact of Changes			0
2019/2020 Proposed Budget			\$0

*Transit net budget for 2018/19 and 2019/20 is zero.

Summary of Expense & Revenue

Summary of Expense & Revenue						
Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
Compensation and Benefits	72,780,856	79,153,000	74,681,600	81,968,000	2,815,000	84,782,400
Office	682,121	1,312,300	1,208,200	1,201,200	(111,100)	1,411,200
External Services	1,987,530	1,950,700	2,053,850	2,022,000	71,300	2,072,000
Supplies	996,560	1,045,500	1,057,100	1,040,900	(4,600)	1,046,100
Materials	164,575	145,800	166,300	150,000	4,200	150,000
Building Costs	2,463,893	2,736,000	2,768,500	2,540,400	(195,600)	2,550,400
Equipment & Communications	1,002,118	746,300	1,083,000	1,005,500	259,200	995,500
Vehicle Expense	20,306,210	19,351,100	22,027,100	23,190,100	3,839,000	23,961,600
Other Goods & Services	1,215,552	1,570,600	1,377,900	1,460,600	(110,000)	1,493,600
Interdepartmental	(53,280)	(100,000)	(36,300)	(100,000)		(100,000)
Debt Service	3,261,746	3,361,300	3,361,300	3,840,300	479,000	3,035,800
Other Fiscal	9,099,074	4,340,000	5,040,000	2,872,700	(1,467,300)	4,036,300
Total	113,906,954	115,612,600	114,788,550	121,191,700	5,579,100	125,434,900
Revenues	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
Tax Revenues	(35,452,000)	(35,471,000)	(35,471,000)	(37,118,400)	(1,647,400)	(38,552,400)
Area Rate Revenues	(44,800,557)	(45,563,100)	(45,412,000)	(47,633,600)	(2,070,500)	(49,380,800)
Fee Revenues	(32,737,636)	(33,626,700)	(33,304,000)	(35,391,700)	(1,765,000)	(36,453,700)
Other Revenue	(916,761)	(951,800)	(1,194,100)	(1,048,000)	(96,200)	(1,048,000)
Total	(113,906,954)	(115,612,600)	(115,381,100)	(121,191,700)	(5,579,100)	(125,434,900)
Net (Surplus)/Deficit	-	-	(592,550)	-	-	-

HALIFAX TRANSIT SERVICE AREA PLANS (2019/20 - 2020/21)

Director's Office

Director's Office Deliverables (2019/20 – 2020/21)

2019/20 – 2020/21 Deliverables with Estimated Completion
Diversity & Inclusion
<p>Equitable Employment Halifax Transit will review recruitment processes to ensure an equitable approach and improve recruitment marketing and communication to remove barriers and provide equal opportunity to all. In 19/20 processes will be updated and marketing campaigns will be held. [Est. Compl. Q4 19/20]</p>
<p>Accessible Information and Communication Halifax Transit will consider inclusivity when planning information and communication tactics related to transit route network changes. This will include developing a strategy to reduce language and access barriers, and working with immigration partners to ensure new Canadians are actively engaged. [Est. Compl. Q4 19/20]</p>
Strategic, Multi-year Business and Budget Plans
<p>Transit Catalogue Update Supported by the Corporate Planning Office, Transit will complete an updated service catalogue for all service areas within the business unit. [Est. Compl. Q4 19/20]</p>
Service Delivery – Service to our People
<p>Transit Strategic Communications Plan To encourage growth in ridership, Halifax Transit will develop and implement a strategic communications plan, to include marketing and social media plans. [Est. Compl. Q4 19/20]</p>

Access-A-Bus Service

Access-A-Bus Service is committed to supporting Regional Council priorities through the provision of a specialized shared ride, demand-based, door-to-door transit service for persons who are unable to use the conventional transit system due to physical or cognitive disabilities, and declared eligible through a registration process. The Access-A-Bus service supplements the Halifax Transit fixed route system. The service area coverage includes locations that are within 1000 metres of an existing conventional route. Access-A-Bus utilizes 41 vehicles, traveling 1,800,000 kilometers annually to provide more than 175,000 passenger trips each year.

Services Delivered:

Transportation - A Safe and Accessible Transportation Network

Paratransit Service - Paratransit service for persons who are unable to use the conventional transit system.

Service Delivery Measures

Access-A-Bus Performance Measures	2016/17 Actual	2017/18 Actual	2018/19 Projected	2019/20 Planned
Ridership	158,866	163,179	177,454	-
Revenue/Cost Ratio*	.04	.04	.04	.04
Customer Service (requests addressed within standard)	94%	77%	70%	-

Ridership

In April 2018, Halifax Transit upgraded the existing Access-A-Bus scheduling system software. In conjunction with this, several business process improvements were undertaken to optimize the efficient use of resources. The result has been a significant increase in the number of trips and passengers that can be accommodated on a daily basis, as well as a reduction in the number of requests that are put on a waiting list. Halifax Transit also completed an Access-A-Bus Continuous Improvement Service Plan and began executing the action items of that plan, further streamlining processes and improving service delivery. As a result, AAB ridership is expected to continue to grow in the coming years, as the service improves and more requests can be accommodated.

Access-A-Bus Service Key Deliverables (2019/20 – 2020/21)

2019/20 – 2020/21 Deliverables with Estimated Completion
Transportation– A safe and accessible transportation network
Access-A-Bus Continuous Service Improvement Plan The continuous service review of AAB operations will address the implementation of service process changes that include improvement to booking times, increased ridership and revenue as well as overall improvement to processes and efficiencies. [Est. Compl. 20/21]

*Direct operating costs

Conventional Transit Service

The Conventional Transit Service is committed to supporting Regional Council priorities through the provision of a network of routes that operate throughout the defined service area. This service serves over 17 million passenger trips annually and travels more than 18,000,000 kilometres.

Services Delivered:

Transportation - Interconnected and Strategic Growth

Operating Conventional Transit Routes – consisting of 58 fixed-route services, 2 MetroLink limited stop bus rapid routes, 3 MetroX express routes to outlying rural areas.

Transit Planning and Scheduling - planning short, medium, and long term service changes and improvements in route scheduling including operator duties and rosters.

Sustainable Transportation Programs - developing, delivering, and managing a variety of programs to encourage use of sustainable forms of transportation.

Transportation - A Well-maintained Transportation Network

Bus Fleet Planning, Acquisition, and Disposal - strategic and tactical bus fleet planning, related analysis and reporting, supporting bus procurement, readying buses for service once they arrive, and preparing buses for disposal when they are no longer suitable for use by HRM.

Bus Cleaning, Servicing, Repair and Maintenance - servicing and cleaning of transit buses and providing maintenance and repair to keep buses in good running order, compliant with legislation, and fit for use.

Bus Stop Improvements - monitoring and maintaining the condition of existing bus stops and identifying the need for new bus stops, and bus stop amenities such as benches and shelters.

Capital Projects - strategic and capital planning for Halifax Transit as well as for acquiring and/or construction of new assets including vehicles, buildings, and land. This service is also responsible for implementation of new transit service.

Service Delivery Measures

Conventional Transit Performance Measures	2016/17 Actual	2017/18 Actual	2018/19 Projected	2019/20 Planned	MBNC Median* 2017
Ridership	17,065,527	17,186,133	17,552,255	-	N/A
Number of Regular Service Passenger Trips per Capita in Service Area	59.6	60.5	54.8	-	131.9 (Multi) 30.9 (Bus Only)
Passengers per Service Hour	19.2	19.8	19.3	-	N/A
Revenue Vehicle Hour per Capita in Service Area	2.55	2.58	2.8	3.0	3.03 (Multi) 1.18 (Bus Only)
Total Cost (Expenses) per Revenue Vehicle Hour	\$105.93	\$107.77	\$107.77	\$114.25	\$195 (Multi) \$134 (Bus Only)
Operating Expense per Passenger	\$4.97	\$4.99	\$5.04	-	N/A
Passenger Revenue per Passenger / Average Fare	\$1.72	\$1.71	\$1.71	\$1.71	N/A
Revenue/Cost Ratio**	.36	.36	.35	.34	.40
Requests Addressed within Standard	99%	96%	96%	-	N/A

* Municipal Benchmarking Network Canada

**Direct operating costs

Note: MBNCanada measures are based on data provided from other transit agencies and include multiple service types (including streetcar, light rail, heavy rail, commuter rail, and ferry) in addition to conventional service.

Conventional Ridership

Significant changes to the transit route network occurred in both 17/18 and 18/19 as part of the *Moving Forward Together Plan* implementation. Additional changes are planned for 19/20. The routes that were restructured in 17/18 have seen a sustained 20% increase in ridership on the new routes, resulting in approximately 1,500 – 2,000 additional boardings per day. It is anticipated that the 18/19 and 19/20 route changes will also result in additional ridership, however, due to the magnitude of the changes, it may take passengers more time adjust to the changes, with some gains not being realized until more than a year after the adjustments take place.

Other measures, such as related operating costs and cost recovery are expected to remain stable as operating costs grow proportional to service increases.

Conventional Transit Service Key Deliverables (2019/20 – 2020/21)

2019/20 – 2020/21 Deliverables with Estimated Completion
Transportation - Interconnected and Strategic Growth
<p>Moving Forward Together Plan Implementation - Year 3 To improve the efficiency and effectiveness of the transit network, Halifax Transit will implement the 19/20 network design changes, including introduction of new service, changes to existing routes, and removal of service, as part of the implementation of the Moving Forward Together Plan. [Est. Compl. Q3 19/20]</p>
<p>Transit Priority Measures To improve the reliability of the transit network, and reduce the impact of traffic congestion on transit service, Halifax Transit will continue to study opportunities and implement transit priority measures. This will include completing phase 2 of a transit priority measure on Main Street in Dartmouth, and implementing a measure on Portland Street. [Est. Compl. Q2 19/20]</p>
Transportation – A Safe and Accessible Transportation Network
<p>Bus Stop Accessibility & Improvement To improve accessibility, as well as the customer experience, Halifax Transit will be installing accessible landing pads at a number of bus stops, replacing older bus shelters, and installing benches at bus stops. [Est. Compl. Q3 19/20]</p>
Service Delivery – Innovation
<p>Fare Management Project - Phase 1 To increase revenues, increase operator safety, and provide timely data for management decisions, Halifax Transit will implement the first phase of a fare management solution. Validating fareboxes, automated transfers and management software will be installed. In 19/20 new fareboxes will be installed. [Est. Compl. Q2 19/20]</p>
<p>Fare Management Project - Phase 2 To improve the fare payment options available to riders, increase boarding efficiency, and reduce the reliance on currency and tickets, Halifax Transit will begin implementation of the second phase of a fare management solution. In 20/21, additional payment methods will be introduced. [Est. Compl. 20/21]</p>
Service Excellence – Performance Excellence
<p>Fixed Route Planning, Scheduling and Operations The primary objective of the Fixed Route Planning, Scheduling and Operations project is to implement a Planning, Scheduling and Operations software solution that enables Halifax Transit to operate more efficiently. The existing software is not capable of supporting the streamlined existing or new business processes required by Halifax Transit. In 19/20, the infrastructure will be set up, business rules will be configured within the system, and our schedule will be built within the system. Implementation will be completed in 20/21.</p>

Ferry Service

Halifax Transit's Ferry Services supports Regional Council priorities through the operation of a network of two fixed ferry routes providing public transit services within Halifax Harbour. The Ferry Service serves 1,700,000 riders each year with passenger terminals located in Dartmouth (Alderney), Halifax, and Woodside. Halifax Transit supports ferry service operations through the provision of repair and preventative maintenance services.

Services Delivered:

Transportation - Interconnected and Strategic Growth

- Ferry Service - Responsible for a network of fixed routes providing public transit services within Halifax Harbour. There are currently 2 fixed routes.

Transportation - A Well-maintained Transportation Network

- Ferry Service Maintenance - Responsible for maintaining and repairing ferry boats and dock pontoons to keep them in good order, compliant with legislation, and fit for use.

Service Delivery Measures

Ferry Service Performance Measures	2016/17 Actual	2017/18 Actual	2018/19 Projected	2019/20 Planned
Ridership	1,767,971	1,707,312	1,706,004	-
Passengers per Capita within Service Area	5.6	5.4	5.3	-
Passengers per Service Hour	119.5	115.4	115.3	-
Service Hours per Capita within Service Area	0.05	0.05	0.05	0.05
Cost to Operate a Ferry for Each In-service Hour	\$339	\$354	\$388	\$409
Operating Expense per Passenger	\$2.84	\$3.07	\$3.37	-
Passenger Revenue per Passenger / Average Fare	\$1.75	\$1.73	\$1.73	\$1.73
Revenue/Cost Ratio*	.62	.57	.51	.46
Requests Addressed within Standard	99%	94%	86%	-

Ferry Ridership

In 2018/19, ferry ridership decreased relative to the significant gains that resulted from The Big Lift and associated Macdonald Bridge closures, but remained high relative to pre-closure ferry service. The additional late-night ferry service was shifted in February 2018 to provide more frequent service during the midday period, providing reliable, predictable service between Halifax and Alderney every 15 minutes all day. Ridership is anticipated to hold steady into 2019/20.

Ferry Service Key Deliverables (2019/20 – 2020/21)

2019/20 – 2020/21 Deliverables with Estimated Completion
Transportation – A well maintained transportation network
<p>Woodside Ferry Terminal Renovation</p> <p>The Woodside Ferry Terminal requires significant rehabilitation to all aspects of the building, including envelope, mechanical and electrical systems, and customer waiting areas. In 19/20, detailed design work will be completed and construction will begin. In 20/21, construction will complete.</p>

Summary of Net Expenditures - Halifax Transit						
Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
R680 Facilities - Ragged Lake	1,169,502	1,260,600	1,230,200	1,140,000	(120,600)	1,140,000
R681 Facilities - Burnside	1,260,075	1,344,200	1,458,200	1,288,500	(55,700)	1,288,500
R682 Facil-Ferry Terminal	652,360	662,000	693,300	705,900	43,900	705,900
R683 Facil-Other Property	846,245	684,100	949,100	926,500	242,400	926,500
*** Transit Facilities	3,928,181	3,950,900	4,330,800	4,060,900	110,000	4,060,900
R652 Access-A -Bus Operations	5,642,797	6,867,000	5,848,500	7,482,200	615,200	7,494,500
*** Access-A-Bus Service	5,642,797	6,867,000	5,848,500	7,482,200	615,200	7,494,500
R624 HT Director's Office	1,805,447	1,967,800	1,977,900	1,938,400	(29,400)	1,938,400
R631 Revenue	(30,093,795)	(31,179,200)	(31,011,900)	(32,942,400)	(1,763,200)	(34,004,400)
R637 Planning & Scheduling	1,184,805	1,358,500	1,310,750	1,410,900	52,400	1,425,900
** Halifax Transit - Administratio	(27,103,544)	(27,852,900)	(27,723,250)	(29,593,100)	(1,740,200)	(30,640,100)
R640 Technical Services	1,619,020	2,265,800	1,969,000	2,271,600	5,800	2,500,100
** Halifax Transit - Technical Se	1,619,020	2,265,800	1,969,000	2,271,600	5,800	2,500,100
R932 BTC Facility Maintenance	563,728	437,200	577,200	510,200	73,000	510,200
R938 BTC Bus Maintenance	12,660,745	12,505,200	12,835,200	14,111,500	1,606,300	14,201,500
R962 RLTC Facility Maint	226,880	140,500	268,500	255,000	114,500	255,000
R963 RLTC Bus Maint	9,876,356	10,416,600	9,260,300	10,500,800	84,200	10,954,400
** Halifax Transit - Bus Maintena	23,327,709	23,499,500	22,941,200	25,377,500	1,878,000	25,921,100
R656 Safety and Training	775,464	795,800	827,800	898,300	102,500	918,300
R658 Resource Sup & Dev	1,125,723	1,293,700	1,263,700	1,245,900	(47,800)	1,245,900
** Halifax Transit - Resource Sup	1,901,187	2,089,500	2,091,500	2,144,200	54,700	2,164,200
R635 BTC Operators	24,540,404	24,715,000	24,617,200	26,293,000	1,578,000	26,293,000
R636 Service Supervisors	3,608,313	3,281,200	3,285,200	3,381,000	99,800	3,381,000
R638 BTC & RLTC Bus Ops	9,301,527	8,596,400	10,927,200	10,729,300	2,132,900	11,247,100
R657 Security	616,573	616,000	616,000	574,400	(41,600)	623,800
R670 RLTC Operators	17,206,415	18,599,500	18,311,000	21,830,800	3,231,300	22,055,800
** Halifax Transit - Bus Operatio	55,273,232	55,808,100	57,756,600	62,808,500	7,000,400	63,600,700
*** Conventional Service	55,017,606	55,810,000	57,035,050	63,008,700	7,198,700	63,546,000
R661 Ferry Operations	2,245,139	2,035,700	2,506,300	3,343,100	1,307,400	3,353,100
*** Ferry Service	2,245,139	2,035,700	2,506,300	3,343,100	1,307,400	3,353,100
M701 Fiscal Transit	(70,095,469)	(72,024,900)	(73,674,500)	(81,735,200)	(9,710,300)	(81,490,300)
R671 Halifax Tr. Debt Chg	3,261,746	3,361,300	3,361,300	3,840,300	479,000	3,035,800
*** Fiscal Transit	(66,833,723)	(68,663,600)	(70,313,200)	(77,894,900)	(9,231,300)	(78,454,500)
Net (Surplus)/Deficit			(592,550)			

Summary Details - Halifax Transit						
Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
6001 Salaries - Regular	51,851,618	52,974,600	51,226,500	57,826,800	4,852,200	57,826,800
6002 Salaries - Overtime	5,236,748	5,563,600	7,016,900	5,345,400	(218,200)	5,345,400
6051 Shift Agreements	75,134	69,000	112,800	80,000	11,000	80,000
6052 Shift Differentials	14,809	13,900	15,400	13,900		13,900
6054 Vacation payout	305,617		309,900			
6099 Other Allowances	5,032	4,000	4,800	4,000		4,000
6100 Benefits - Salaries	11,919,275	11,810,400	12,480,300	12,646,600	836,200	12,646,600
6110 Vacancy Management		(1,280,000)		(2,020,000)	(740,000)	(1,880,000)
6120 Comp OCC Budget Yr 1		1,891,700		2,092,700	201,000	2,504,600
6150 Honorariums	1,308					
6152 Retirement Incentives	497,526	520,000	520,000	565,800	45,800	565,800
6153 Severance	(73,468)					
6154 Workers' Compensation	2,770,207	2,894,100	2,894,100	3,463,800	569,700	3,463,800
6155 Overtime Meals	6,830	10,300	17,800	16,300	6,000	16,300
6156 Clothing Allowance	133,650	136,200	136,200	136,200		136,200
6158 WCB Recov Earnings	(34,687)	(18,300)	(52,500)	(18,300)		(18,300)
6199 Comp & Ben InterDept	(53,553)	4,563,500	(110,100)	1,814,800	(2,748,700)	4,077,300
9200 HR CATS Wage/Ben	93,571		82,100			

Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
9210 HR CATS OT Wage/Ben	31,239		29,000			
* Compensation and Benefits	72,780,856	79,153,000	74,681,600	81,968,000	2,815,000	84,782,400
6201 Telephone	129,213	137,500	141,200	140,000	2,500	145,000
6202 Courier/Postage	24,480	17,000	22,100	21,000	4,000	21,000
6203 Office Furn/Equip	45,725	45,000	65,000	65,000	20,000	45,000
6204 Computer S/W & Lic	182,094	368,600	515,700	660,000	291,400	885,000
6205 Printing & Reprod	237,810	290,000	420,000	280,000	(10,000)	280,000
6207 Office Supplies	62,798	40,200	44,200	29,200	(11,000)	29,200
6290 Office Transfer		414,000		6,000	(408,000)	6,000
* Office	682,121	1,312,300	1,208,200	1,201,200	(111,100)	1,411,200
6301 Professional Fees	1,809	2,400	4,150	3,500	1,100	3,500
6302 Legal Fees	39,615	10,000	13,000	10,000		10,000
6304 Janitorial Services	606,689	595,600	731,000	715,000	119,400	715,000
6308 Snow Removal	363,032	285,000	428,000	417,000	132,000	417,000
6310 Outside Personnel	393,526	450,000	395,000	450,000		450,000
6311 Security	414,345	362,000	418,000	361,500	(500)	361,500
6312 Refuse Collection	75,836	95,700	54,700	65,000	(30,700)	65,000
6390 Ext Svc Transfer		50,000			(50,000)	50,000
6399 Contract Services	92,679	100,000	10,000		(100,000)	
* External Services	1,987,530	1,950,700	2,053,850	2,022,000	71,300	2,072,000
6401 Uniforms & Clothing	455,688	414,000	483,800	421,600	7,600	421,000
6402 Med & First Aid Supp	21,159	10,000	17,800	11,000	1,000	11,000
6403 Patrol Equip Supplies	889	5,000	5,000	5,000		5,000
6406 Bridge Tolls	417,322	425,500	456,400	457,300	31,800	457,100
6407 Clean/Sani Supplies	34,439	44,500	44,100	42,000	(2,500)	42,000
6409 Personal Protect Equ	52,063	26,000	50,000	50,000	24,000	50,000
6490 Supplies Transfer		120,500		54,000	(66,500)	60,000
6499 Other Supplies	15,000					
* Supplies	996,560	1,045,500	1,057,100	1,040,900	(4,600)	1,046,100
6501 Asphalt	28,938	22,300	22,800	2,000	(20,300)	2,000
6504 Hardware	390					
6505 Lubricants	133,954	122,000	142,000	147,000	25,000	147,000
6507 Propane	155					
6519 Welding Supplies	1,138	1,500	1,500	1,000	(500)	1,000
* Materials	164,575	145,800	166,300	150,000	4,200	150,000
6602 Electrical	12,896					
6603 Grnds & Landscaping	32,096	42,700	16,100	41,000	(1,700)	41,000
6604 Bus Gates/Shltr-R&M	2,563	40,000	20,000	20,000	(20,000)	20,000
6605 Municipal Taxes	2,707	5,500	5,500	5,500		5,500
6606 Heating Fuel	32,267	25,500	25,500	34,400	8,900	34,400
6607 Electricity	1,048,180	1,113,000	1,008,000	1,040,000	(73,000)	1,040,000
6608 Water	118,812	131,800	113,800	116,000	(15,800)	116,000
6609 Elevator & Escalator	21,072	23,800	31,700	24,500	700	24,500
6610 Building - Exterior	140,767	113,000	145,000	177,000	64,000	177,000
6611 Building - Interior	319,756	165,000	483,000	320,000	155,000	320,000
6612 Safety Systems	73,347	114,500	79,800	100,500	(14,000)	100,500
6613 Overhead Doors	103,415	80,000	84,000	82,000	2,000	82,000
6614 Envir Assess/Cleanup	3,234		6,300			
6615 Vandalism Clean-up	933	9,200	9,200		(9,200)	
6616 Natural Gas-Buildings	484,637	753,800	570,900	530,000	(223,800)	530,000
6617 Pest Management	20,296	30,200	9,700	19,500	(10,700)	19,500
6690 Building Exp Transfe		66,000			(66,000)	
6699 Other Building Cost	46,914	22,000	160,000	30,000	8,000	40,000
* Building Costs	2,463,893	2,736,000	2,768,500	2,540,400	(195,600)	2,550,400
6701 Equipment Purchase	245		14,000			
6702 Small Tools	66,388	46,000	45,500	51,000	5,000	51,000
6703 Computer Equip/Rent	17,657	5,000	25,300	34,000	29,000	24,000
6704 Equipment Rental	2,187	10,300	10,300	500	(9,800)	500

Expenditures	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
6705 Equip - R&M	482,743	325,000	467,000	477,000	152,000	477,000
6707 Plumbing & Heating	1,735	5,000	5,000	2,000	(3,000)	2,000
6708 Mechanical Equipment	301,790	155,000	338,000	260,000	105,000	260,000
6711 Communication System	43,407	90,000	87,900	81,000	(9,000)	81,000
6732 Mobile Data	85,964	110,000	90,000	100,000	(10,000)	100,000
* Equipment & Communications	1,002,118	746,300	1,083,000	1,005,500	259,200	995,500
6802 Vehicle R&M	8,572,235	7,859,000	8,203,100	8,675,600	816,600	8,675,600
6803 Vehicle Fuel - Diesel	9,062,701	8,370,000	10,900,000	10,319,000	1,949,000	10,629,000
6804 Vehicle Fuel - Gas	563	4,500	4,000	2,700	(1,800)	2,700
6805 Tires and Tubes	1,038,111	825,000	1,045,000	1,075,000	250,000	1,075,000
6806 Vehicle Rentals	1,862	2,000	11,000	3,000	1,000	1,000
6810 Comm Vehicle R&M	1,524,769	2,050,000	1,784,000	1,858,000	(192,000)	1,858,000
6811 Shop Supplies	105,708	100,000	80,000	85,000	(15,000)	85,000
6890 Vehicle Transfer		585,600		929,700	344,100	1,393,200
6899 Other Vehicle Expense	261	(445,000)		242,100	687,100	242,100
* Vehicle Expense	20,306,210	19,351,100	22,027,100	23,190,100	3,839,000	23,961,600
6901 Membership Dues	22,545	28,500	29,500	28,500		28,500
6902 Conferences/Workshop	11,567	22,000	18,500	21,500	(500)	24,000
6903 Travel - Local	27,406	28,100	29,600	28,600	500	28,600
6904 Travel - Out of Town	11,944	19,500	19,600	19,000	(500)	19,000
6905 Training & Education	129,173	243,000	161,400	166,000	(77,000)	196,000
6906 Licenses & Agreements	94,878	87,000	93,200	90,000	3,000	90,500
6907 Commission Fees	380,312	400,000	400,000	400,000		400,000
6908 Medical Examinations	51,952	53,000	67,100	61,500	8,500	61,500
6911 Facilities Rental	113,381	163,400	149,400	118,400	(45,000)	118,400
6912 Advertising/Promotio	258,641	400,000	300,000	400,000		400,000
6913 Awards	9,749	18,000	18,000	15,000	(3,000)	15,000
6914 Recruiting	62,449	44,500	55,600	66,500	22,000	66,500
6918 Meals	3,419	6,500	7,600	7,000	500	7,000
6919 Special Projects	23,368	22,000	8,400	18,000	(4,000)	18,000
6920 Land Purchase		14,000			(14,000)	
6936 Staff Relations	11,345	20,000	20,000	20,000		20,000
6940 Fencing	2,952					
6990 Gds & Svcs Trsf		1,100		600	(500)	600
6999 Other Goods/Services	471					
* Other Goods & Services	1,215,552	1,570,600	1,377,900	1,460,600	(110,000)	1,493,600
7009 Internal Trfr Other	109,547		63,700			
7010 IntTrfr Insur Funds	(168,731)	(100,000)	(100,000)	(100,000)		(100,000)
9911 PM Labour-Reg	5,904					
* Interdepartmental	(53,280)	(100,000)	(36,300)	(100,000)		(100,000)
8011 Interest on Debentur	426,946	385,900	385,900	427,400	41,500	332,100
8012 Principal on Debentu	2,834,800	2,975,400	2,975,400	3,412,900	437,500	2,703,700
* Debt Service	3,261,746	3,361,300	3,361,300	3,840,300	479,000	3,035,800
8008 Transf to/fr Reserve	(176,426)	(550,000)	(550,000)		550,000	
8014 Capital from Operati	9,275,500	4,890,000	4,890,000	4,172,700	(717,300)	4,036,300
9000 Prior Yr. Sur/Def				(1,300,000)	(1,300,000)	
9001 Current Yr. Sur/Def			700,000			
* Other Fiscal	9,099,074	4,340,000	5,040,000	2,872,700	(1,467,300)	4,036,300
** Total	113,906,954	115,612,600	114,788,550	121,191,700	5,579,100	125,434,900

Summary Details - Halifax Transit

Revenues	2017-18	2018-19	2018-19	2019-20		2020-21
	Actual	Budget	Projections	Budget	Δ 18-19 Bud.	Budget
4002 Comm. Property Taxes	(35,452,000)	(35,471,000)	(35,471,000)	(37,118,400)	(1,647,400)	(38,552,400)
* Tax Revenue	(35,452,000)	(35,471,000)	(35,471,000)	(37,118,400)	(1,647,400)	(38,552,400)
4204 Area Rate Loc Transi	(27,454,080)	(28,110,000)	(27,919,400)	(29,400,500)	(1,290,500)	(30,232,300)
4205 Area Rate Reg Transp	(17,346,477)	(17,453,100)	(17,492,600)	(18,233,100)	(780,000)	(19,148,500)
* Area Rate Revenue	(44,800,557)	(45,563,100)	(45,412,000)	(47,633,600)	(2,070,500)	(49,380,800)
5102 Facilities Rentals	(43,653)	(54,400)	(34,400)	(34,400)	20,000	(34,400)
5201 Fare Revenue	(32,694,098)	(33,220,000)	(32,969,600)	(35,192,000)	(1,972,000)	(36,004,000)
5450 Other Sales Revenue	115	(352,300)	(300,000)	(165,300)	187,000	(415,300)
* Fee Revenues	(32,737,636)	(33,626,700)	(33,304,000)	(35,391,700)	(1,765,000)	(36,453,700)
5503 Advertising Revenue	(591,680)	(664,800)	(690,000)	(666,000)	(1,200)	(666,000)
5508 Recov External Parti	(316,940)	(277,000)	(491,600)	(382,000)	(105,000)	(382,000)
5600 Miscellaneous Revenue	(8,140)	(10,000)	(12,500)		10,000	
* Other Revenue	(916,761)	(951,800)	(1,194,100)	(1,048,000)	(96,200)	(1,048,000)
** Total	(113,906,954)	(115,612,600)	(115,381,100)	(121,191,700)	(5,579,100)	(125,434,900)
Net (Surplus)/Deficit			(592,550)			