



**HALIFAX REGIONAL COUNCIL  
COMMITTEE OF THE WHOLE MINUTES  
November 24, 2016**

PRESENT: Mayor Mike Savage  
Deputy Mayor Steve Craig  
Councillors: Steve Streach  
David Hendsbee  
Lorelei Nicoll  
Sam Austin  
Tony Mancini  
Waye Mason  
Lindell Smith  
Shawn Cleary  
Stephen Adams  
Richard Zurawski  
Matt Whitman  
Lisa Blackburn  
Tim Outhit

REGRETS: Councillors: Bill Karsten  
Russell Walker

STAFF: Mr. Jacques Dubé, Chief Administrative Officer  
Ms. Karen Brown, Acting Municipal Solicitor  
Mr. Kevin Arjoon, Municipal Clerk  
Ms. Sheilagh Edmonds, Legislative Assistant

*The following does not represent a verbatim record of the proceedings of this meeting.*

A video recording of this meeting is available: [http://archive.isiglobal.ca/vod/halifax/archive\\_2016-11-24\\_live.mp4.html](http://archive.isiglobal.ca/vod/halifax/archive_2016-11-24_live.mp4.html)

The agenda, supporting documents, and information items circulated to Council are available online: <http://www.halifax.ca/council/agendasc/161124rc-agenda.php>

*The meeting was called to order at 1:02 p.m. and recessed at 3:14 p.m. Council reconvened at 3:37 p.m. Council adjourned at 4:37 p.m.*

**1. CALL TO ORDER**

Mayor Savage called the meeting to order at 1:02 p.m.

**2. APPROVAL OF THE MINUTES – NONE**

**3. 2017/18 Recommended Multi-year Priority Outcomes**

The following was before Council:

- A staff recommendation report dated November 14, 2016
- Correspondence was submitted from Gerry Post and Norm Collins
- A slide presentation entitled, Priority Outcome Discussion and Direction, November 24, 2016
- A document entitled, HRM Council – Recommended Strategic Plan Framework

Mr. Dubé, Chief Administrative Officer provided opening remarks advising that the purpose of the meeting was to establish a Strategic Plan Framework for the next four years, and to provide a progress update on existing priorities from 2012. Mr. Dubé noted that there may be two or three additional meetings to work through the priorities, and that he anticipated completion of the Strategic Plan Framework by December 13, 2016.

Mr. Dubé introduced the following staff who provided priority outcome progress updates and current and planned initiatives:

Ms. Maggie MacDonald, Managing Director, Government Relations and External Affairs, presented the Governance and Communications priority area. During the presentation, Councillor Outhit questioned if staff would be able to provide numbers in regard to viewership of Regional Council's televised meetings.

Mr. Bruce Zvaniga, Director, Transportation and Public Works presented the Transportation priority area.

Mr. Brad Anguish, Director, Parks and Recreation presented the Healthy Communities priority area

Mr. Bob Bjerke, Director, Planning and Development presented the Economic Development priority area.

Mr. Dubé concluded the presentation outlining the strategic planning framework and recommend priority outcomes.

At 3:14 p.m. Council recessed.

At 3:37 p.m. Council reconvened.

MOVED by Councillor Mason, seconded by Councillor Mancini

**That Halifax Regional Council:**

- 1. Approve the Strategic Planning Framework in Attachment A;**
- 2. Approve the Priority Outcomes in Attachment B; and**
- 3. Direct staff to prepare the 17/18 multi-year budget and business plan in support of the approved priority outcomes.**

The Mayor noted that Councillors have indicated they have amendments to put forward, and he suggested, and Council agreed, that all amendments would be put forward by motion and voted on once all amendments have been placed on the floor.

MOVED by Councillor Mason, seconded by Councillor Nicoll

THAT the motion be amended as follows:

**Under the Economic Development Priority Outcome--Focus on the Regional Centre, the priority outcome be revised to read, '*Halifax has a vibrant, animated and economically healthy Regional Centre that is a cultural, business and education hub with a growing population.*'**

MOVED by Councillor Mason, seconded by Councillor Nicoll

THAT the motion be amended as follows:

**Under Livable Communities Priority Outcome, replace '*Livable*' with '*Healthy, Livable*' in the title and brief explanation; and insert a priority of '*Community Health* and the priority outcome is: *Halifax shall be an active partner in supporting community health programs such as food security initiatives.*'**

MOVED by Councillor Mason, seconded by Councillor Nicoll

THAT the motion be amended as follows:

**Under the Social Development Priority Outcome--Families, Youth and Seniors, insert '*including persons with disabilities and seniors*'; and insert '*Halifax will foster a corporate culture that values innovation and bold ideas and supports the rapid deployment of experimental pilot projects and civic innovation project teams*'; and provide the following edit, '*Halifax is a municipality that builds resiliency by providing leadership and programming in energy efficiency and environmental risk management both as an organization and in the community we serve.*'**

MOVED by Councillor Zurawski, seconded by Councillor Outhit

THAT the motion be amended as follows:

**Under the Recommended Strategic Plan Framework--Values, a new category be inserted, entitled '*Evidenced Based Decision Making*.**

MOVED by Councillor Outhit, seconded by Councillor Cleary

THAT the motion be amended as follows:

**Under the Economic Development Priority Outcome-- Promote and Maximize Growth, include *competitive taxation, fiscal responsibility, and reduction of red tape*; and under the Transportation Priority Area, insert that *improvements in transportation be linked with growth areas.*'**

MOVED by Councillor Blackburn, seconded by Councillor Mason

THAT the motion be amended, as follows:

**Under the Economic Development Priorities – Promote and Maximize Growth – insert the following (in italics) –*Halifax promotes a business climate that drives and sustains growth by improving competitiveness and by leveraging our strengths while minimizing barriers of timely delivery of service.*'**

MOVED by Councillor Cleary, seconded by Councillor Zurawski

THAT the motion be amended to:

**Include Sustainability as a Priority Area in the Strategic Plan Framework.**

MOVED by Mayor Savage, seconded by Councillor Zurawski

THAT the motion be amended as follows:

**Under the Social Development Priorities – Families, Youth, and Seniors, that it be revised (in italics) to read, ‘*All inhabitants have access to social infrastructure that enables them to participate fully in their community.*’**

MOVED by Councillor Mason, seconded by Councillor Mancini

THAT the motion be amended as follows:

**Under the Transportation Priority – Interconnected and Strategic Growth, replace the priority outcome with the following: ‘*Halifax will implement an integrated mobility strategy that supports growth, development and the transportation of people and goods using all modes, including walking, cycling, transit, and motor vehicles, consistent with the Regional Plan.*’**

MOVED by Councillor Mason, seconded by Councillor Whitman

THAT the motion be amended as follows:

**‘*Pedestrian Safety*’ be restored as a priority under the Transportation Priority, and the priority outcome is ‘*Drivers, cyclists and pedestrians all-share responsibility for travelling safely together. Through education, enforcement, and improved infrastructure (engineering), engagement and evaluation, pedestrians in Halifax are provided with a safe environment in which to walk.*’**

MOVED by Councillor Mason, seconded by Councillor Mancini

THAT the motion be amended as follows:

**Under the Service Delivery Priority, include ‘*Risk Management*’ as a priority short name; and the priority outcome as, ‘*Halifax is a municipality that builds resiliency by providing leadership and programming in energy efficiency and environmental risk management both as an organization and in the community we serve.*’**

MOVED by Councillor Mason, seconded by Councillor Nicoll

THAT the motion be amended as follows:

**Under the Service Delivery Priority, include the following text, ‘*Halifax will foster a corporate culture that values innovation and bold ideas and supports the rapid deployment of experimental pilot projects and civic innovation project teams.*’**

MOVED by Councillor Smith, seconded by Councillor Mason

That the motion be amended as follows:

**Under the Social Development Priorities – Housing and Neighbourhoods, the Priority Outcome be revised (in italics) as follows: *Halifax is a leader in fostering partnerships that***

**provide access to a full range of quality housing options in safe, *affordable*, and vibrant neighbourhoods.**

MOVED by Councillor Austin, seconded by Councillor Mason

THAT the motion be amended as follows:

**Under the Economic Development Priorities, the heading be revised to omit the word, '*business*', so that it reads, '*HRM is sought after business destination that encourages entrepreneurial spirit and is responsible to the needs of the community.*'**

In response to a question regarding consistency in the terms being used, Mayor Savage advised that any reference to 'Halifax' in the Strategic Plan Framework will be changed to HRM.

In addition to the amendments, the following comments were noted:

- Under the Transportation Priority –any reference to 'people' should *state 'all ages and abilities'*.
- In response to a question the Chief Administrative Officer advised that Complete Communities could be added as a priority under Healthy and Livable Communities.
- Under Service Delivery Priority, wording be revised to note that the Municipality is serving 'people' and not only 'customers'. A brief discussion ensued concerning the term 'customer' and it was suggested that the term be revised to represent the diverse cultural heritage of the municipality.
- Under the Social Development priority area-- Equity and Inclusion be revised as follows (in italics) Halifax is a diverse and inclusive community *and will support and include all residents within HRM.*

Without a vote being taken on the main motion and amendments, the following motion was put:

MOVED by Councillor Outhit, seconded by Councillor Nicoll

**THAT Halifax Regional Council defer the report dated November 14, 2016 regarding Multi-Year Priority Outcomes and direct staff to compile from the discussion held November 24, 2016 a revised strategic plan framework and priority outcomes to be presented at a Committee of the Whole meeting held on December 6, 2016 for further discussion.**

**MOTION TO DEFER WAS PUT AND PASSED.**

#### **4. ADJOURNMENT**

The meeting was adjourned at 4:37 p.m.

Kevin Arjoon  
Municipal Clerk